

# How to make and use argument maps

**Avoid endless discussions**

Target audience: everyone interested,  
no special knowledge necessary

Reading time: about 20-25 minutes

Page layout: allows easy reading  
without scrolling,  
even on  
very small screens

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Before we begin, you may want to know this:

This text is a (slightly edited) **excerpt** from the book  
'Decision making, politics and quality of life' by Edgar Hartel.

Most examples, and all persons or organizations  
appearing in them, are invented.

**Contents**  
of the  
PDF e-book  
Decision Making,  
Politics and  
Quality of Life  
by  
Edgar Hartel



Chapters

1. Introduction - A short one
2. Problems. All sorts, all sizes.  
Where do they come from?
3. What is a 'good' or 'bad' decision?  
A definitions intermezzo
4. What happens when bad decisions  
are made frequently?  
About circles and spirals
5. How can bad decisions be avoided?  
A short answer
6. Which factors hinder good decision  
making? - An overview
7. How to overcome the factors that  
hinder good decision making  
Approaches and methods
8. Decision making theory vs. real life  
Why available tools are not used
9. An appeal: how **you** can contribute  
Better decisions, less problems
10. Conclusion - A short one

Appendices

- A. Quality of life as a decision criterion  
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- B. Is there a 'mother of all problems' ?  
How to solve interconnected  
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- C. Do not create larger problems while  
solving the original one  
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- D. Factors that hinder good decision  
making - Briefly explained
- E. Quality standards for  
decision making  
What they could look like
- F. How to visualize and evaluate  
decision options - Step by step
- G. How to make and use  
argument maps  
Avoid endless discussions
- H. Miscellaneous  
Acknowledgements, remarks,  
contact information



# **How to make and use argument maps**

Avoid endless discussions

Estimated reading time: 20-25 minutes

Discussions have an important role in our lives.

They influence our **thinking**, our social **relations**, our **decision making** and our **actions**.

**Public** discussions (or debates) often precede and influence **political** decision making.

Which again affects us.

Therefore it is in our best interest that discussions give **useful results**. Instead of manipulating us, or simply wasting our time.

This text is mostly about diagrams that can help us to have better (and shorter) discussions.

But before making any diagrams  
we need to find out what to  
expect from a 'better' discussion.

After that, we need to take  
a quick look at which reality  
these diagrams reflect.

Note:

The diagram types in this text  
come in addition to the  
(multi-party) **decision matrices**  
introduced in appendix F of the  
original book.

Rather use those matrices  
if the discussion is about  
**choosing between decision options.**

## Progress

Intro   done

About discussions   up next  
Diagrams and reality (yours or mine?)

Argument maps  
Argument evaluation  
Argument evaluation diagrams

In an **ideal** discussion,  
the participants:

1. talk/write about a **precisely defined topic**, and nothing else
2. agree on the **purpose** of the discussion
3. treat each other with **respect**
4. express themselves **clearly**

5. consider each other's viewpoints and arguments with **open minds**
6. **come to their conclusions after they have heard and evaluated all arguments**  
  
and
7. do all this **without wasting time.**

In **real life** discussions,  
the participants often do  
exactly the opposite.

Sometimes in all 7 aspects.

Results, if any, are accordingly.

Unfortunately, because this  
happens so often, it is widely  
considered as normal and  
acceptable behaviour.

Real life 'discussions' are often  
rather **debates**.

In a debate, the participants  
try to convince each other  
(or at least their audience)  
of their **opposing** positions.

Arguments are used  
to **attack** or **defend** positions,  
rather than to arrive at  
well-founded conclusions.

Back to the discussions.

There is no practical way to **ensure** that discussion participants behave 'ideally' as outlined 2 pages before.

But there are at least 3 approaches that can **help**.

1. **education** and **training**, especially when started at early age

2. discussion **rules**

3. **visualization** techniques

When combined, these approaches bring ideal discussions within reach.

But already one of them alone can make a discussion better.

Approach 1 requires long-term thinking and much **preparation**.

Approaches 1 and 2 require either **authority** over (potential) participants, or their full **cooperation**.

Approach 3 does neither.

Whether you are a participant or an audience member, you can always listen to what is said and make a diagram of it.

More precisely, you can:

- follow the discussion
- extract claims, arguments and evaluations from it
- convert that information into visual form (a diagram)
- make the diagram(s) available to participants and audience

But how can a diagram help to make a discussion better?

A good **discussion support diagram** does not reproduce verbal smoke screens, other rhetorical tricks, insults and off-topic statements.

Hence it can give better **overview, clarity** and **focus**.

And once the participants see that an argument has been registered in a diagram, they may refrain from repeating it.

The 'ideal discussion' aspects 1, 3, 4, maybe 6, and definitely 7 could benefit from all this.

A lot more could be said about discussions. But that is beyond the scope of this text.

## Progress

Intro    done

About discussions    done

Diagrams and reality (yours or mine?)    up next

Argument maps

Argument evaluation

Argument evaluation diagrams

No two persons have exactly the same perception of reality.

Something I consider as fact, you might consider as someone's opinion. Something you consider as valid conclusion, I might consider far-fetched. And so on.

This can easily lead to misunderstandings, confusion and/or conflicts.

To avoid these, the diagram maker (ideally: all discussion participants) must **understand the difference between observations and interpretations.**

Your **observations** are what your five senses tell your mind.

Your **interpretations** are what your mind makes of that.

## Observations vs. interpretations (examples)

The man smiled after he boarded the train.

The man was happy after he boarded the train.

The man was happy because he didn't have to wait for the next train.

The man smiled wickedly after he boarded the train.

These satellite photos show troops leaving their usual positions.

These satellite photos prove that an attack is imminent.

The green boxes  
contain **observations**  
(source: the eyes).

Yellow boxes  
contain **interpretations**  
(source: the mind).

Observations are **easier to agree on** than interpretations,  
and generally provide  
**more reliable** information.

## Observations vs. interpretations (examples)

The man smiled after he boarded the train.

The man was happy after he boarded the train.

The man was happy because he didn't have to wait for the next train.

The man smiled wickedly after he boarded the train.

These satellite photos show troops leaving their usual positions.

These satellite photos prove that an attack is imminent.

Note that  
100% pure observations  
can be hard to obtain.

Quite often there are  
traces of interpretation  
blended with observations.

Just think about the words  
'smiled' and 'usual'  
from the examples.

What bearing does all this have  
on the making of argument maps  
(and similar diagrams)?

1.

Because the diagram maker  
needs to summarize/rephrase  
arguments presented by others,  
such diagrams cannot be  
'observation only'.

2.

However, if the diagram maker  
follows a suitable code of conduct,  
the diagram will convey  
a neutral view.

3.

If not, such diagrams  
could be abused for  
(public) opinion manipulation.

4.

Therefore it must always  
be clear to the audience  
who made the diagram,  
and which (if any) code of conduct  
the diagram maker adhered to.

5.

These diagrams will never be  
perfectly true in a scientific or  
philosophical sense.

Yet they can be very helpful  
in practice.

## Progress

Intro    done

About discussions    done

Diagrams and reality (yours or mine?)    done

Argument maps    up next

Argument evaluation

Argument evaluation diagrams

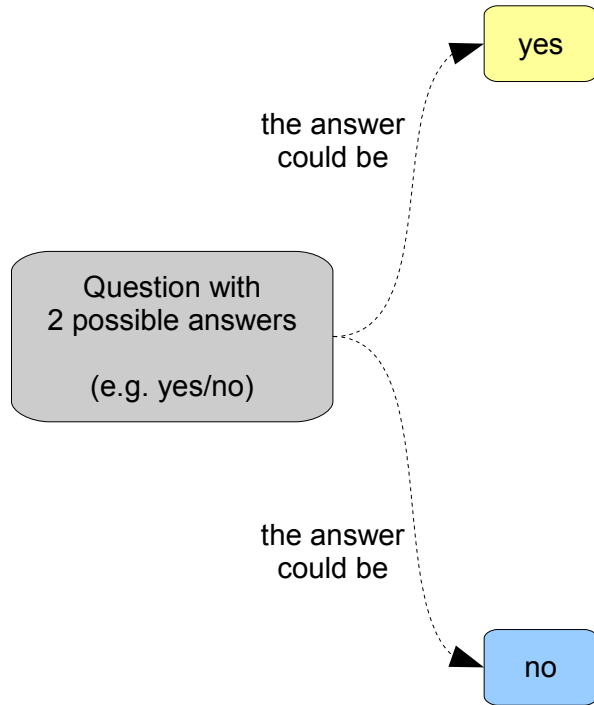
Argument maps can have various layouts. The ones in this text are **optimized for easy access**.

Most people will understand them without extra explanations.

This is important, because **difficult to read** diagrams often end up not being read, or not being understood. In both cases they become **useless**.

Please note that the next pages do not explain how to **read** an argument map, but how to **make** one.

## Argument map (basic structure)



The starting point  
for this type of argument map  
is the discussed question.

Best suited are questions  
with 2 possible answers.

If the discussion has already  
taken place, but without a clearly  
expressed topic question, this  
question must be 'constructed'  
afterwards.

Fig. G.2a : argument map (basic structure)

## Argument map (basic structure)

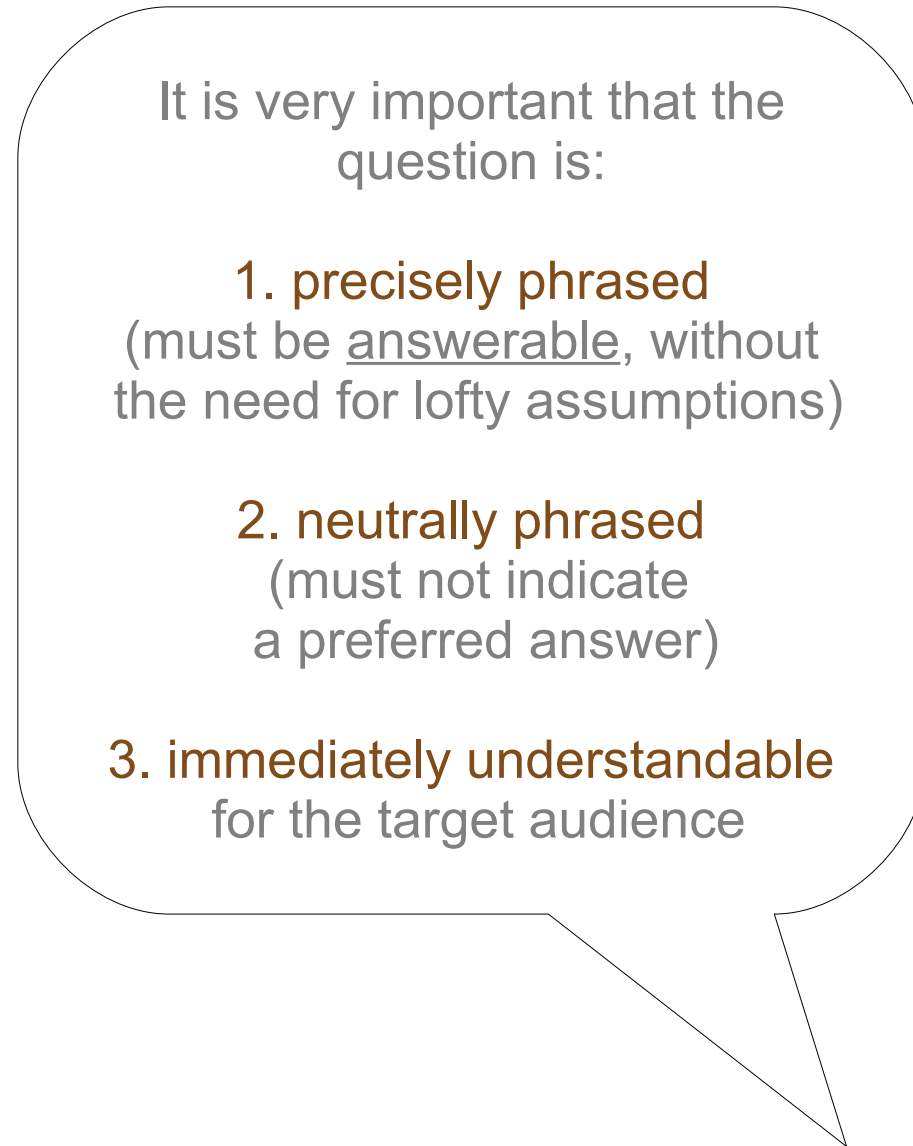
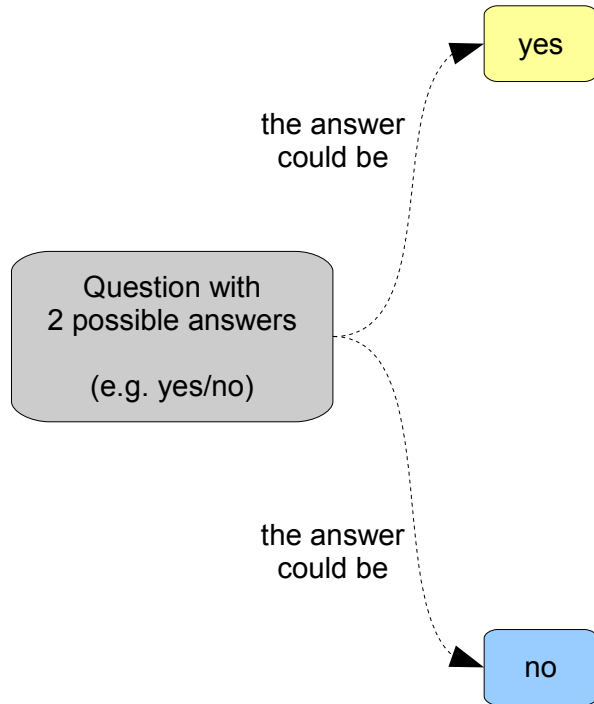


Fig. G.2b : argument map (basic structure)

## Argument map (basic structure)

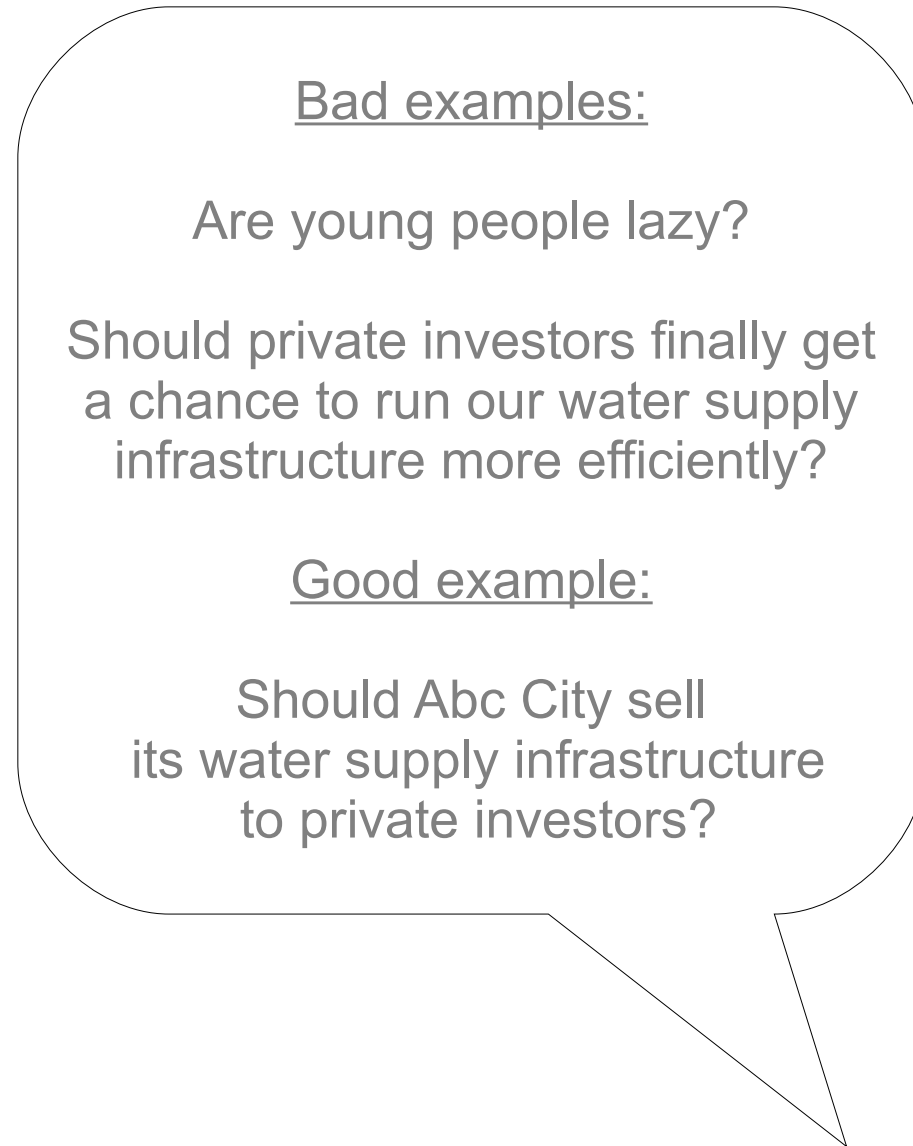
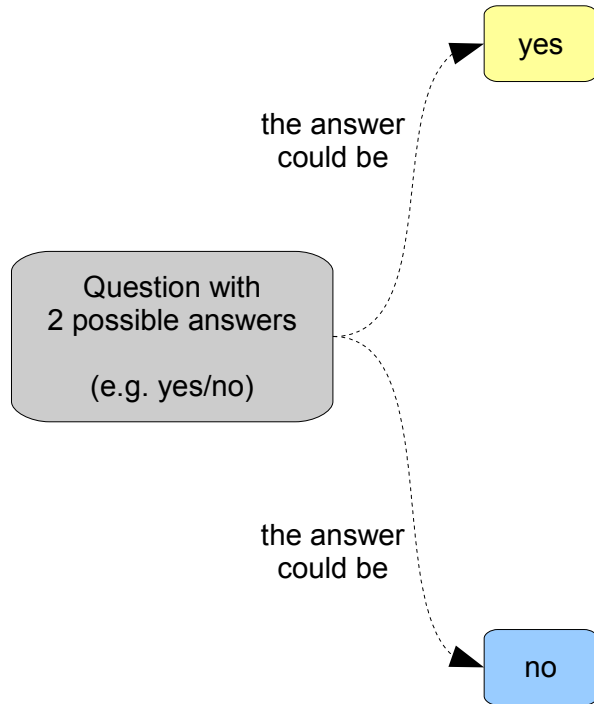
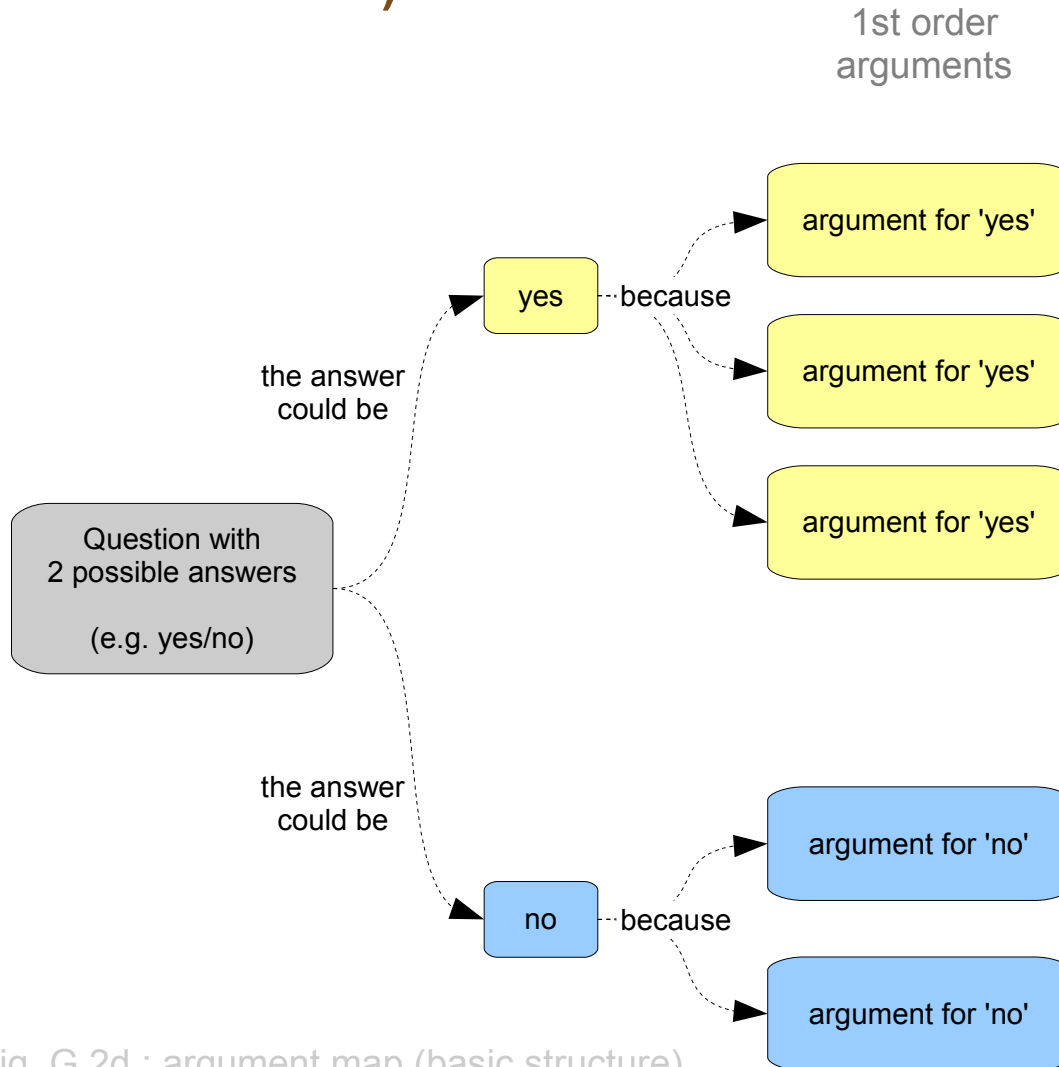


Fig. G.2c : argument map (basic structure)

## Argument map (basic structure)

### main arguments



Next, arguments directly supporting an answer are listed.

They are the **main arguments**.

All arguments are colour-coded according to the answer they support.

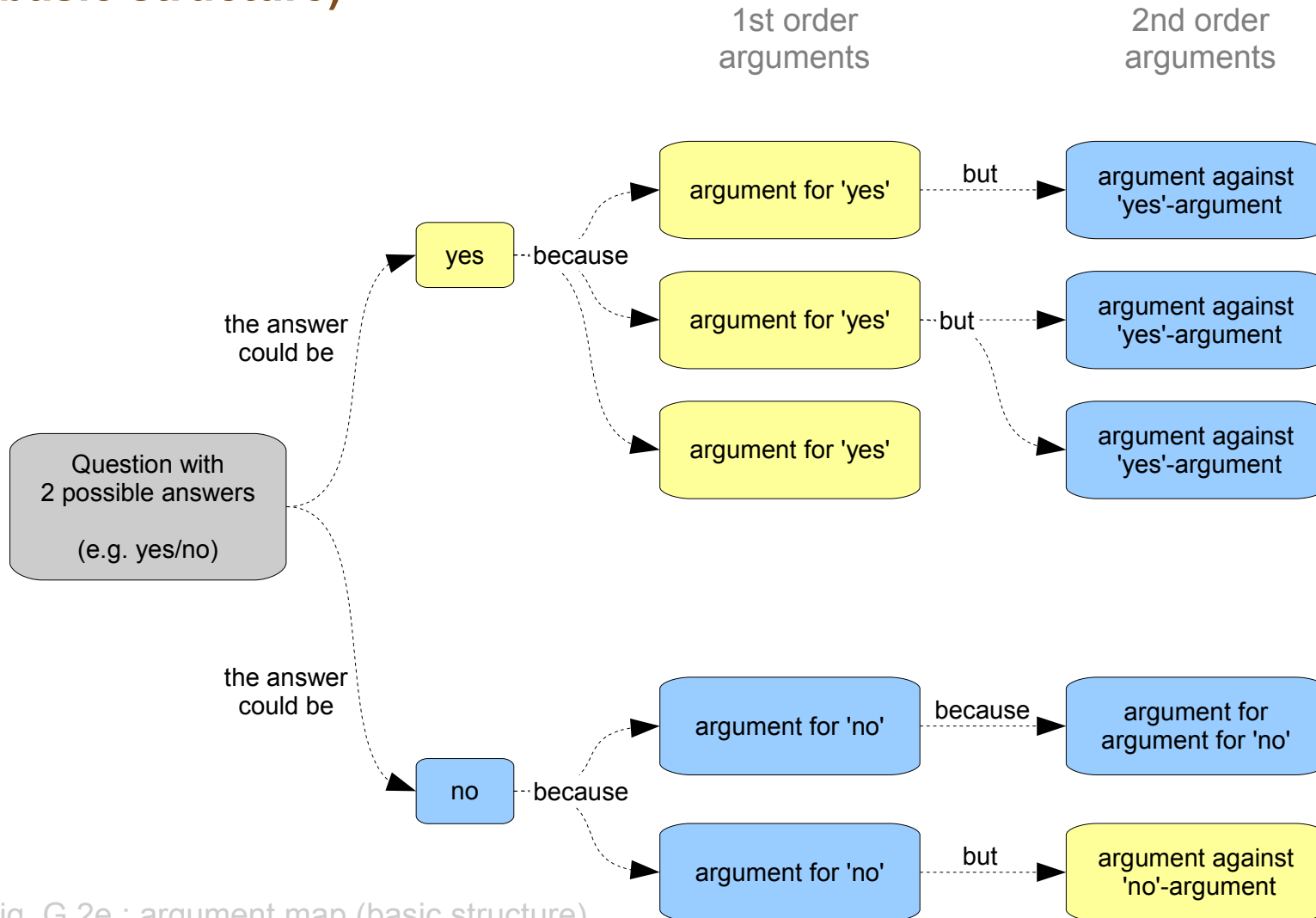
Note that these colours must not indicate any preference (as e.g. red or green would).

Fig. G.2d : argument map (basic structure)

## Argument map (basic structure)

### main arguments

### sub-arguments



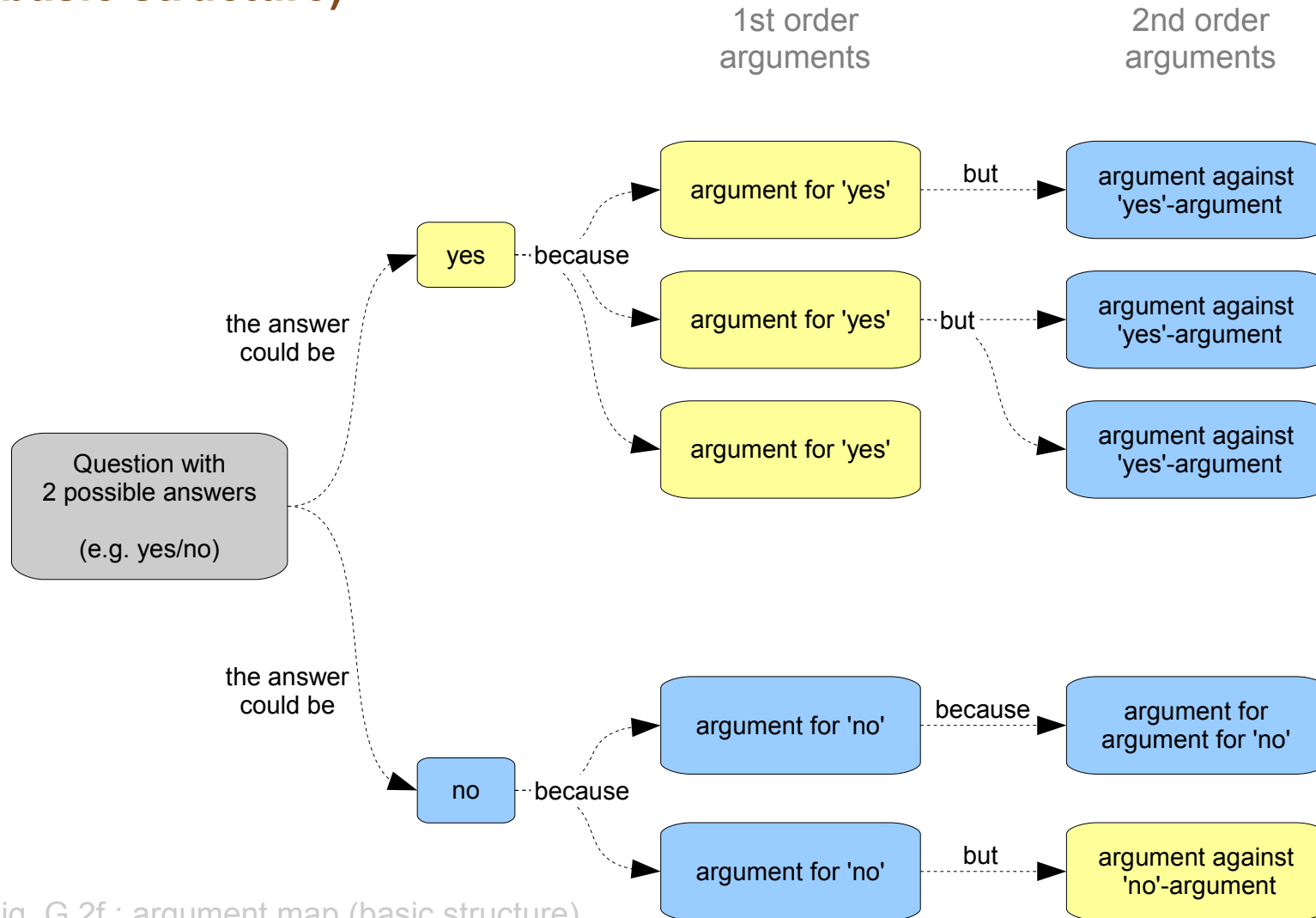
Main arguments are often rebutted (contradicted) or supported by **sub-arguments** (arguments not directly referring to an answer).

Fig. G.2e : argument map (basic structure)

## Argument map (basic structure)

### main arguments

### sub-arguments



3rd order arguments  
are also often present,

4th and 5th order  
arguments sometimes.

Beyond that, the  
discussion almost  
certainly has gone  
astray.

Fig. G.2f : argument map (basic structure)

**Argument map**  
**(basic structure)**

main arguments

sub-arguments

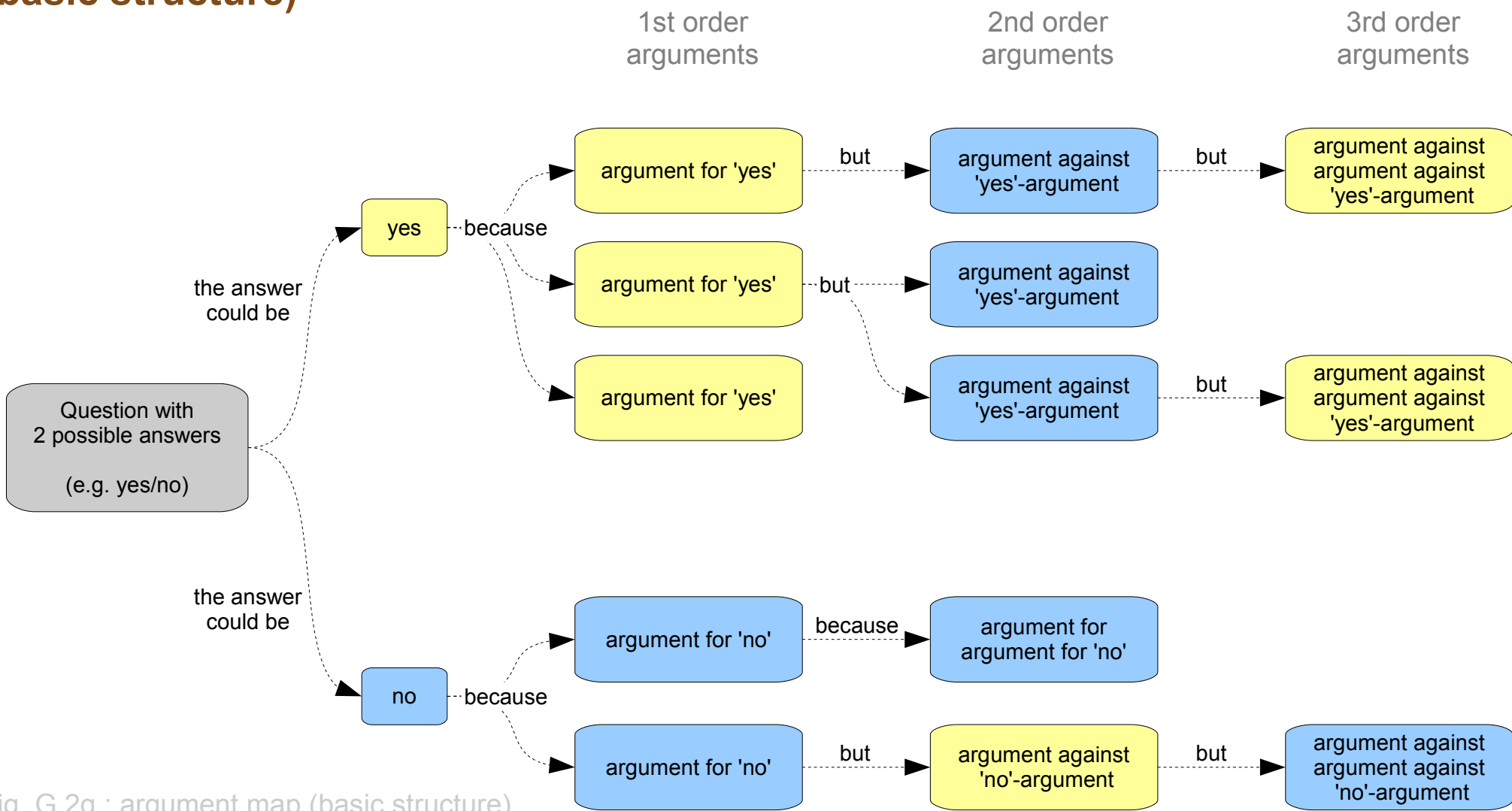


Fig. G.2g : argument map (basic structure)

## Argument map (example 1)

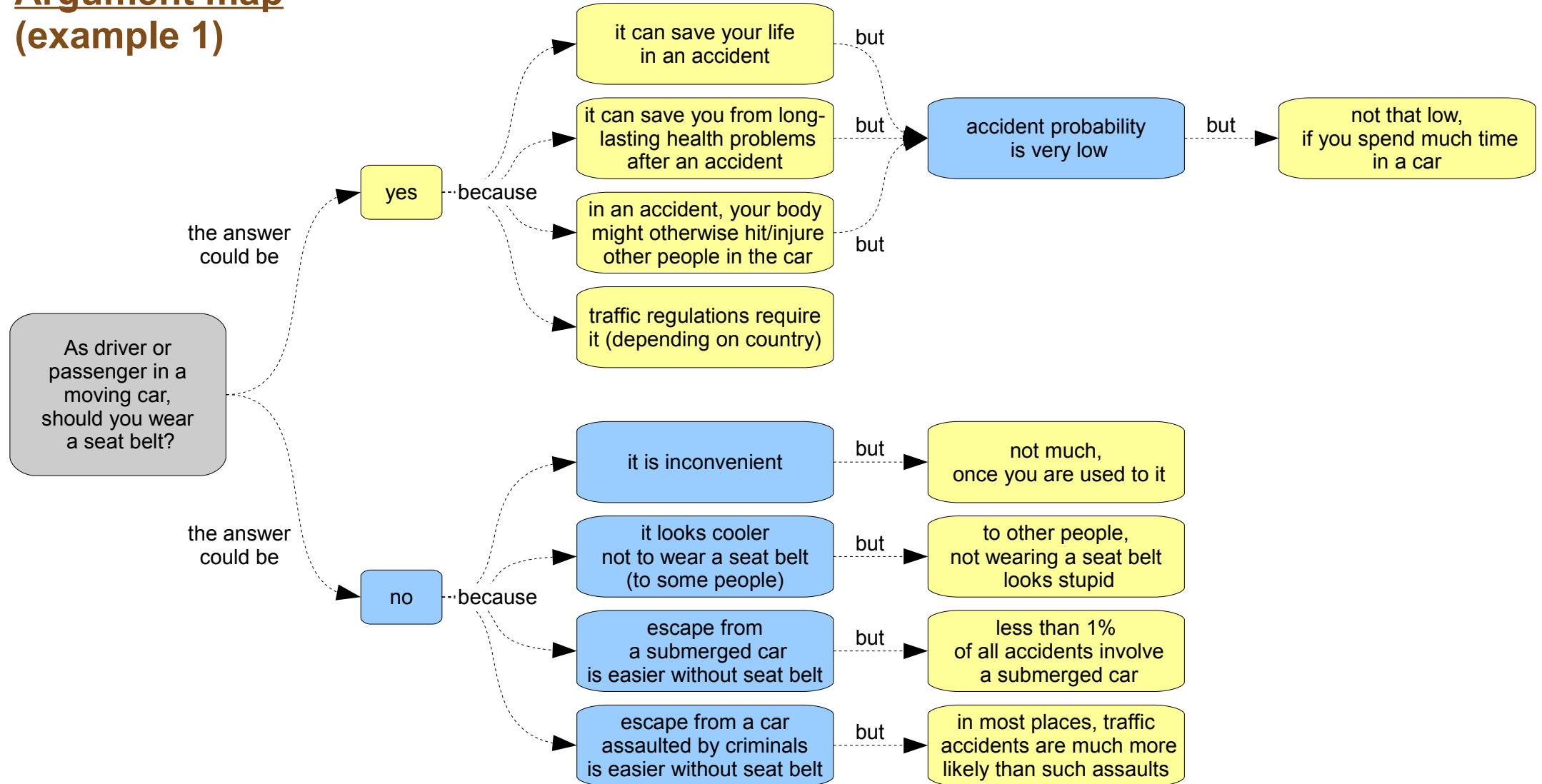


Fig. G.3 : argument map (example 1)

## Argument map (example 2)

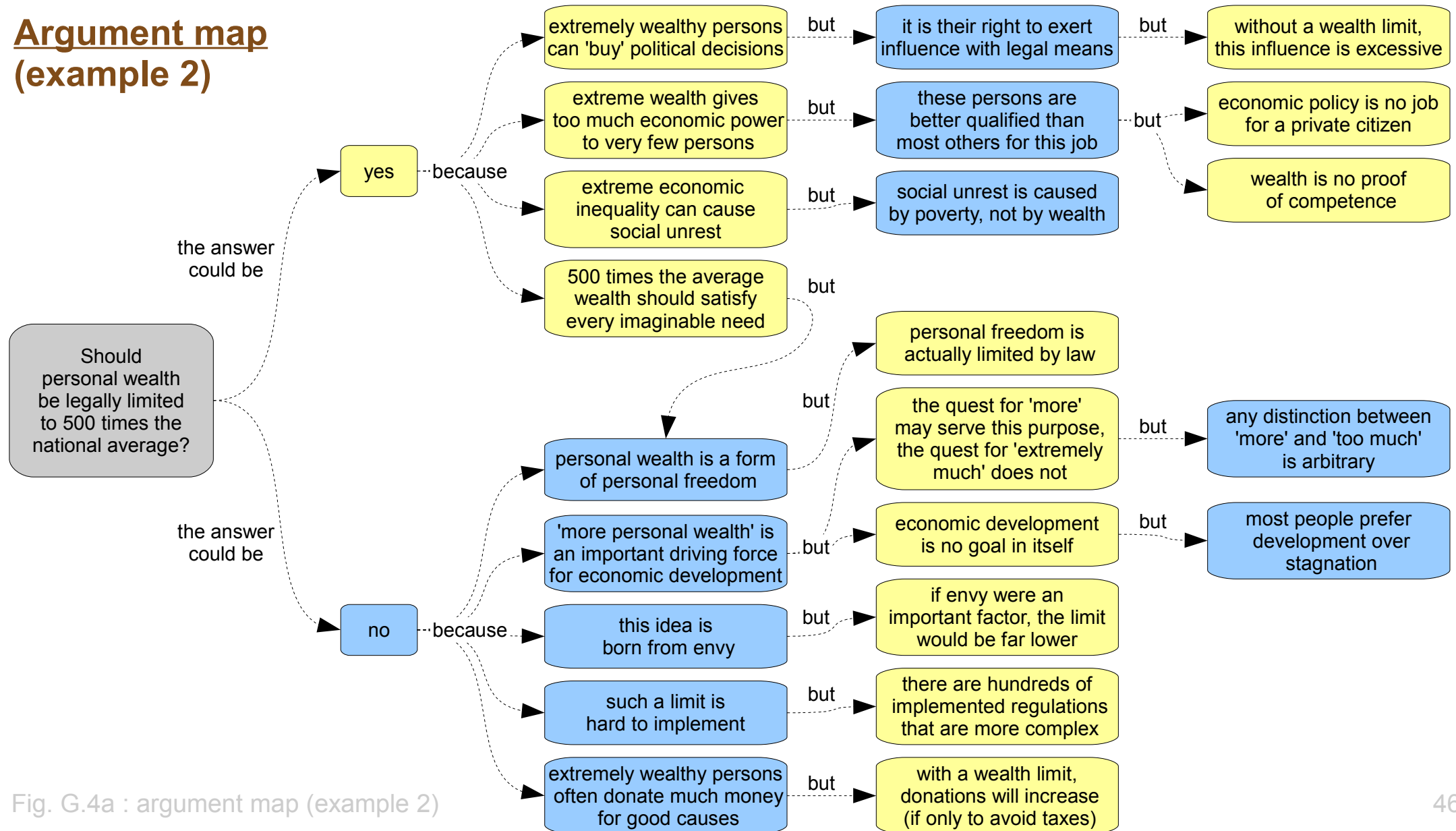


Fig. G.4a : argument map (example 2)

## Argument map (example 2)

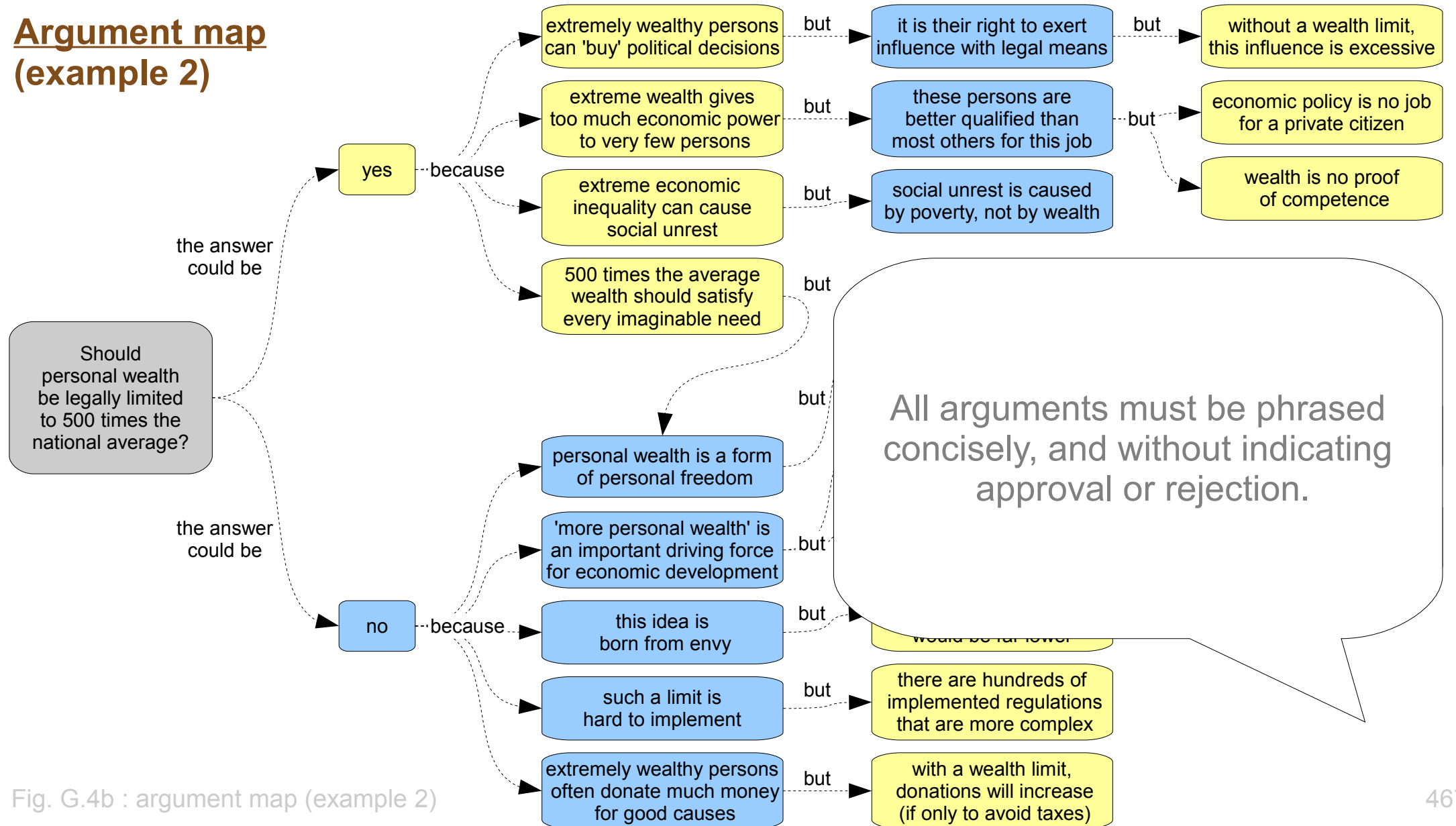


Fig. G.4b : argument map (example 2)

You can clearly see the **lines of arguments** in either example.

With an argument map,  
you can understand a discussion  
in 2-5 minutes.

Without one, you probably would  
have to listen or read for hours.

And you might even end up  
with confusion rather than  
understanding.

Note that you also can use  
argument maps for '**discussions  
with yourself**'. In that case, you  
could effectively clear your head  
by making one.

(It takes about 30-90 minutes.)

Argument map (example 2)

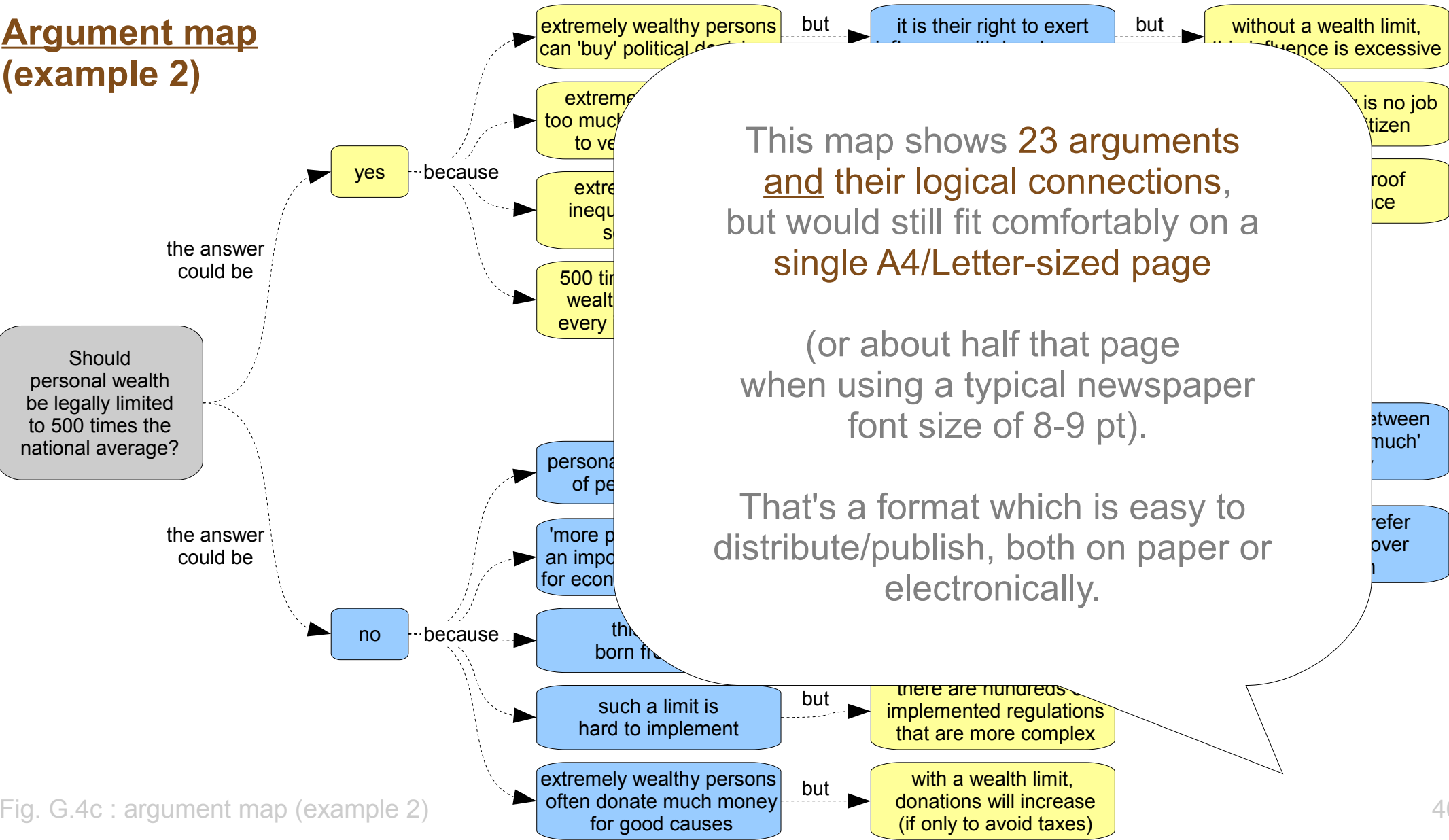


Fig. G.4c : argument map (example 2)

After reading an argument map, you will have a **first impression** of which answer you find better supported.

Depending on the situation, and on how clear your impression is, you must **decide whether closer evaluation is needed**.

Argument evaluation is subject of the next pages.

Alternatively you could extract the **criteria** used in arguments, and put them in a decision matrix (where the possible answers become **options**).

Criteria from the example 1 map:

- accident survival chances
- health status after accident
- convenience
- coolness of appearance
- (...)

Options from the example 1 map:

- wear a seat belt
- don't wear a seat belt

## Progress


Intro	done
About discussions	done
Diagrams and reality (yours or mine?)	done
Argument maps	done
Argument evaluation	up next
Argument evaluation diagrams	

The **result** of an argument evaluation depends not just on the argument, but also on the evaluating person.

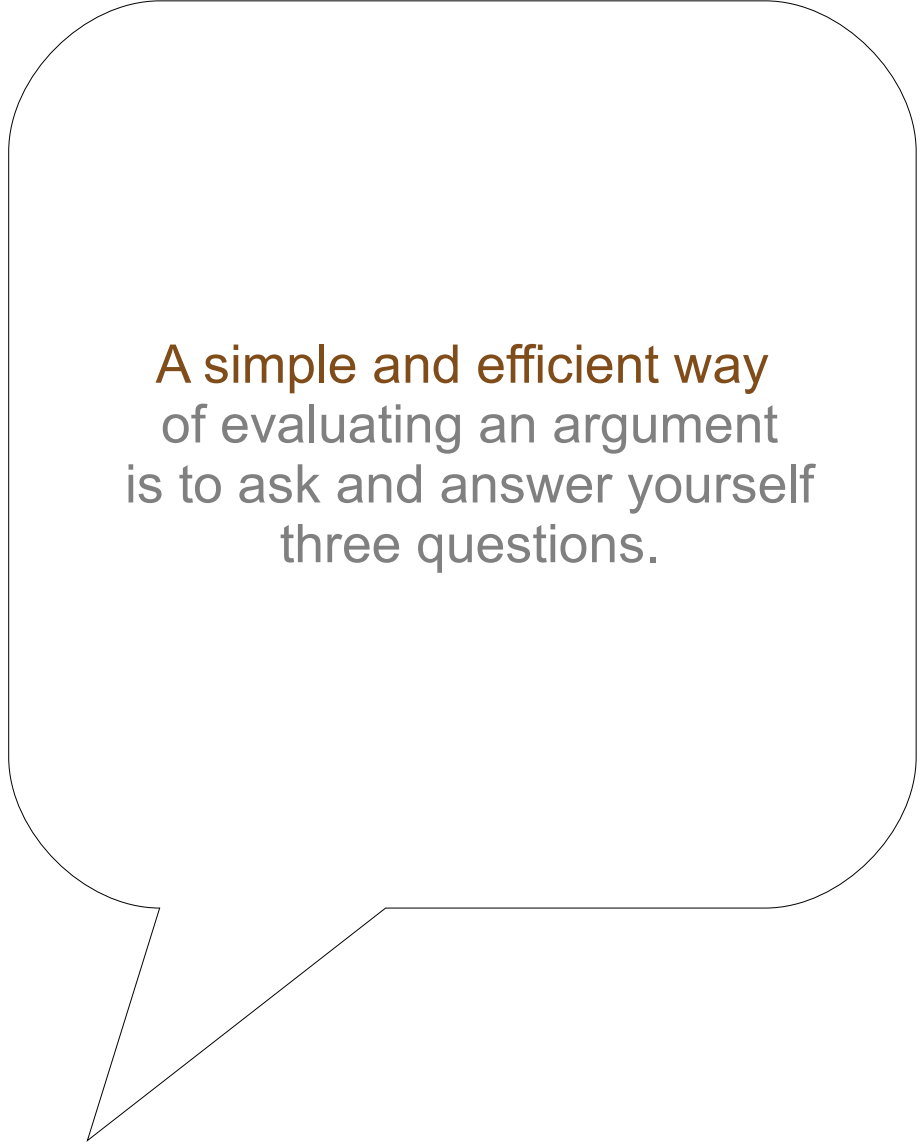
That's because different persons have different **reality perceptions** and **value systems** (we find different things important).

Other persons therefore are not necessarily mistaken or stupid just because they arrive at different results.

If you want to criticize a 'wrong' evaluation result, you should make it clear whether you disagree with the **underlying value system**, or with the **evaluation method** used.

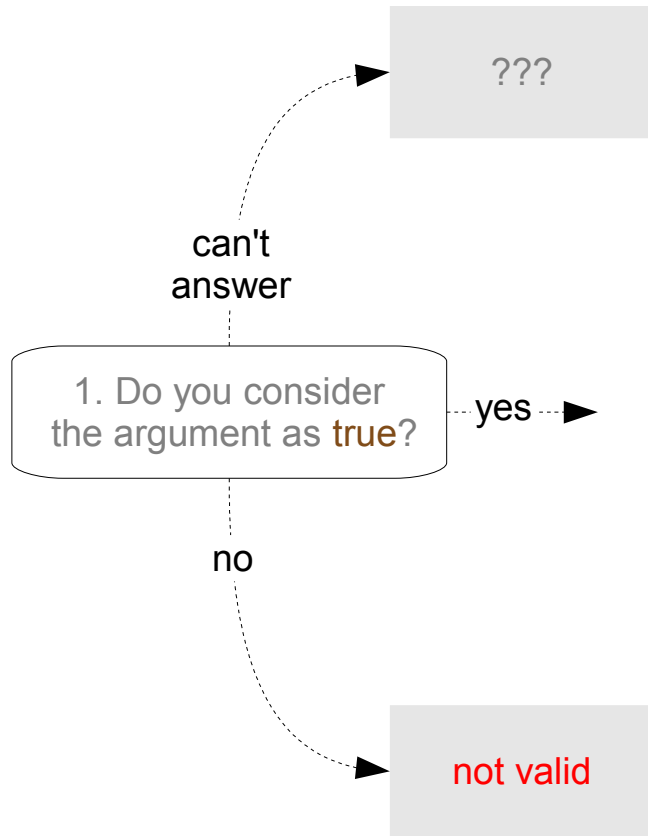


Now let's have a look  
at one of these methods.



**A simple and efficient way**  
of evaluating an argument  
is to ask and answer yourself  
three questions.

## Argument evaluation (flowchart)



A summarized argument takes usually the form of a **statement**.

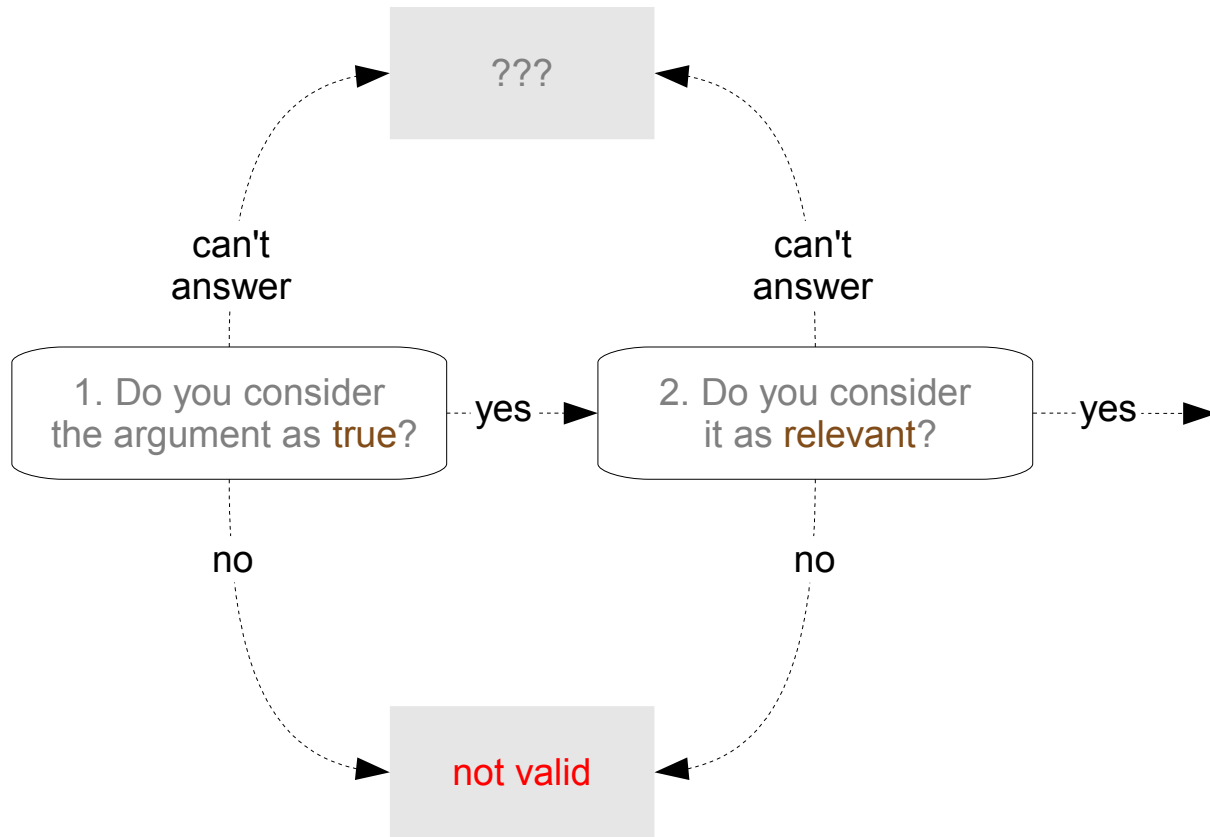
If you consider it as **true**, perhaps giving it the benefit of doubt, proceed to the 2. question (next page).

Otherwise the evaluation is completed.

Each gray box shows a possible **evaluation result**.

Fig. G.5a: argument evaluation flowchart

## Argument evaluation (flowchart)



If you consider the argument as **relevant** (having a bearing on the topic), proceed to the 3. question.

Again you may give it the benefit of doubt.

Otherwise the evaluation is completed.

Fig. G.5b: argument evaluation flowchart

## Argument evaluation (flowchart)

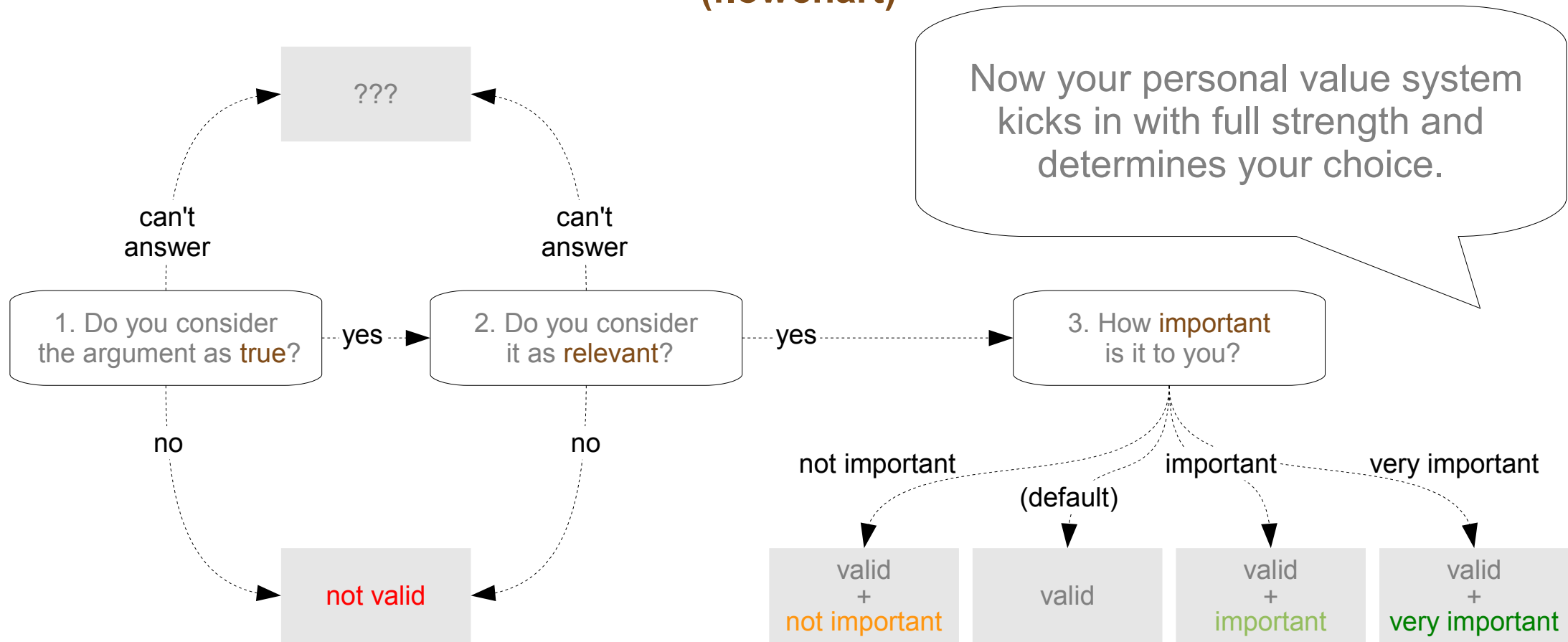


Fig. G.5c: argument evaluation flowchart

## Argument evaluation (flowchart)

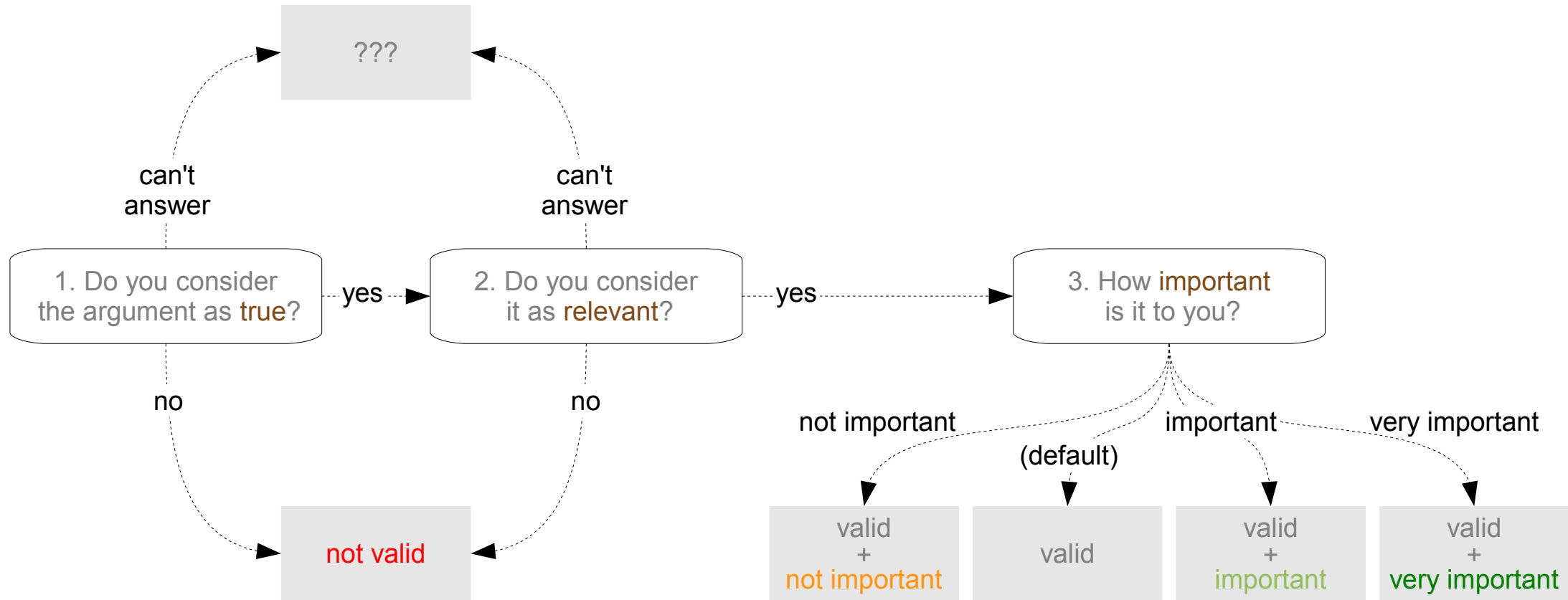


Fig. G.5d: argument evaluation flowchart

## Explicit evaluation examples

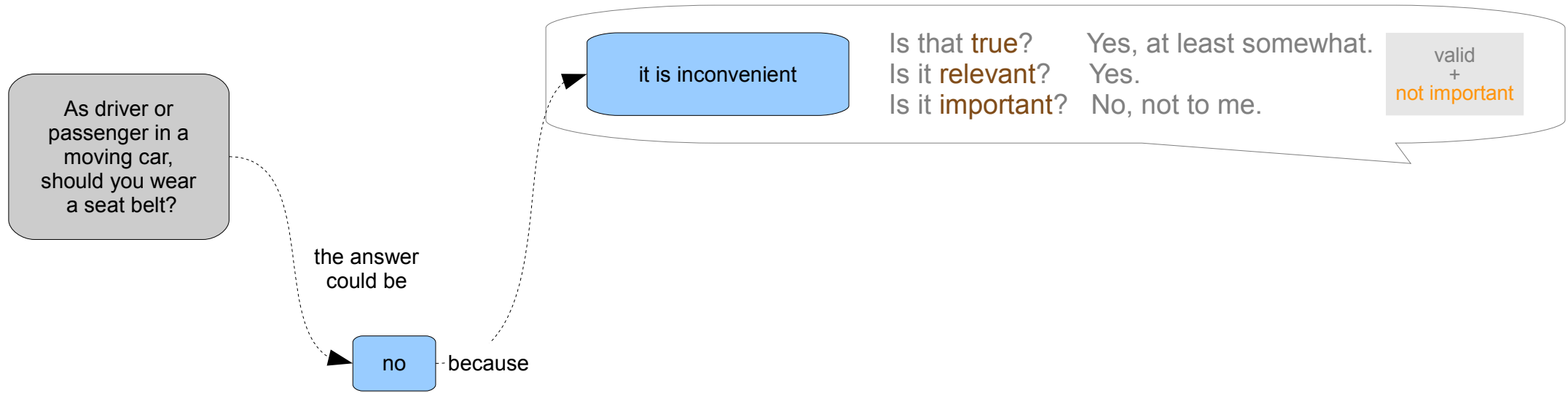


Fig. G.6a : explicit evaluation examples

## Explicit evaluation examples

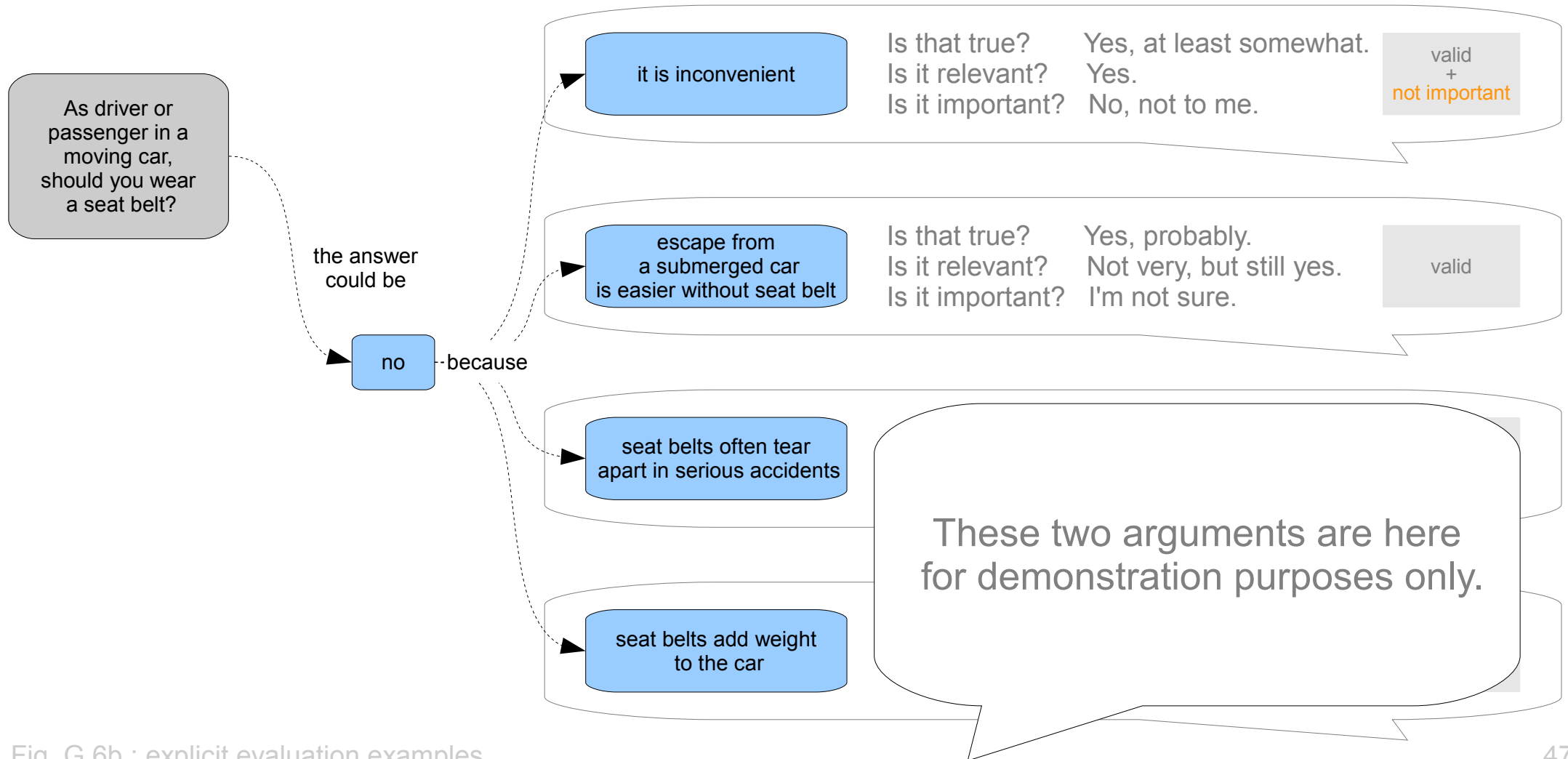


Fig. G.6b : explicit evaluation examples

## Explicit evaluation examples

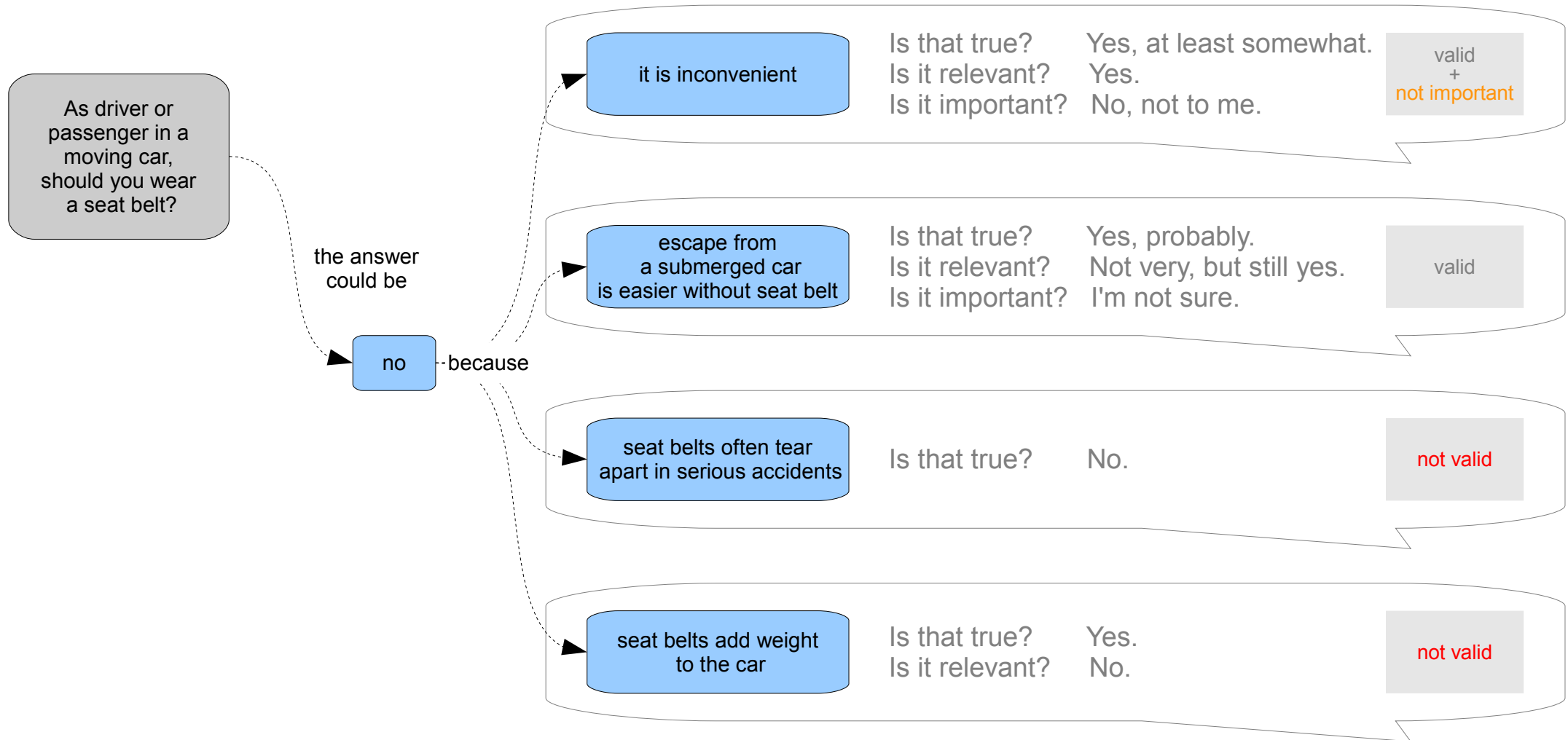
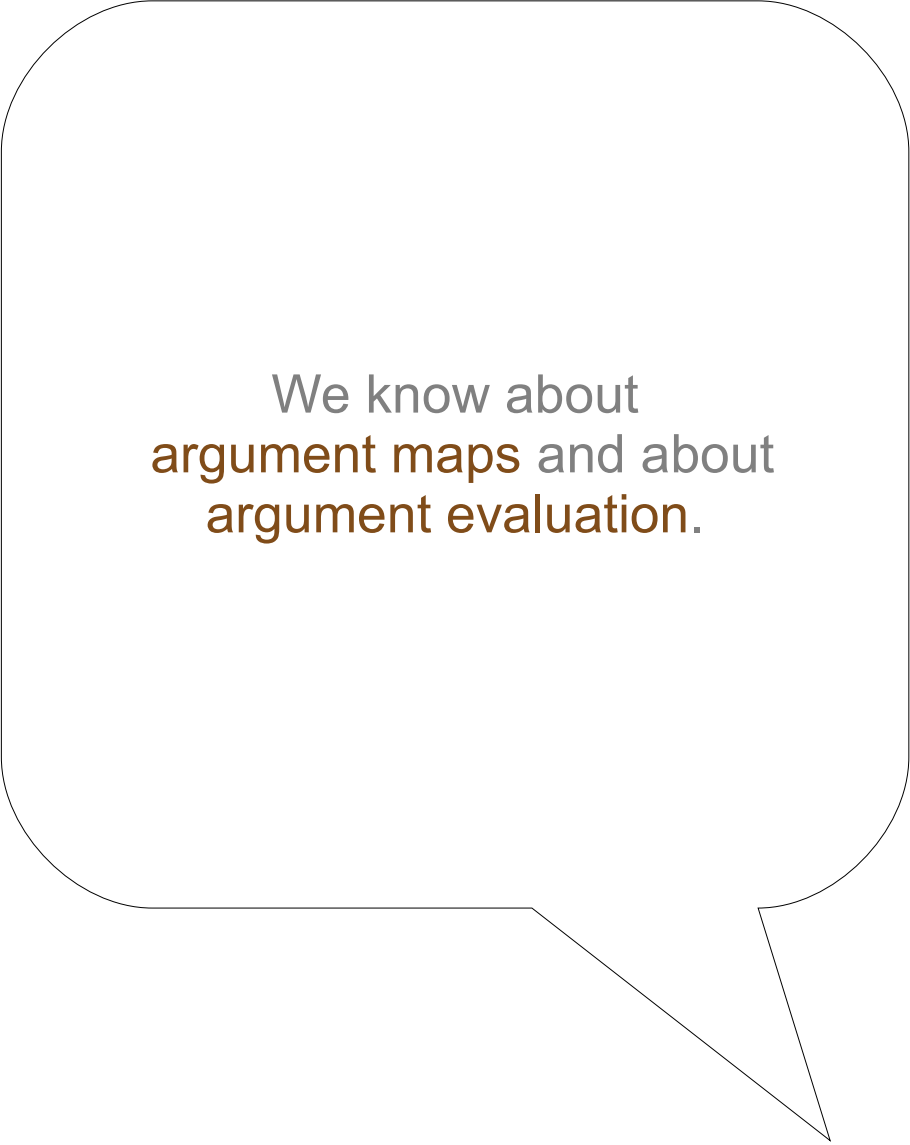


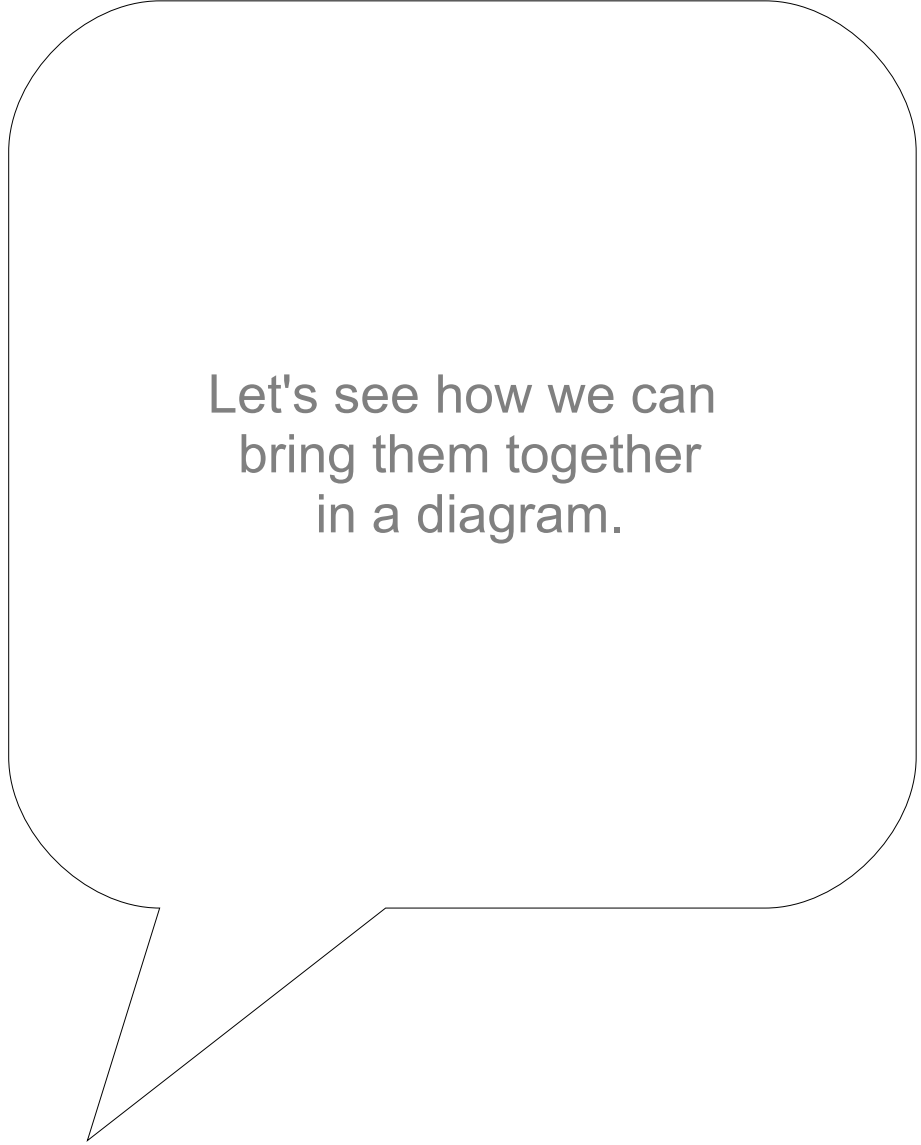
Fig. G.6c : explicit evaluation examples

## Progress

Intro	done
About discussions	done
Diagrams and reality (yours or mine?)	done
Argument maps	done
Argument evaluation	done
Argument evaluation diagrams	up next



We know about  
**argument maps** and about  
**argument evaluation**.



Let's see how we can  
bring them together  
in a diagram.

Our new diagram starts out as a copy of the original argument map, but without the sub-arguments.

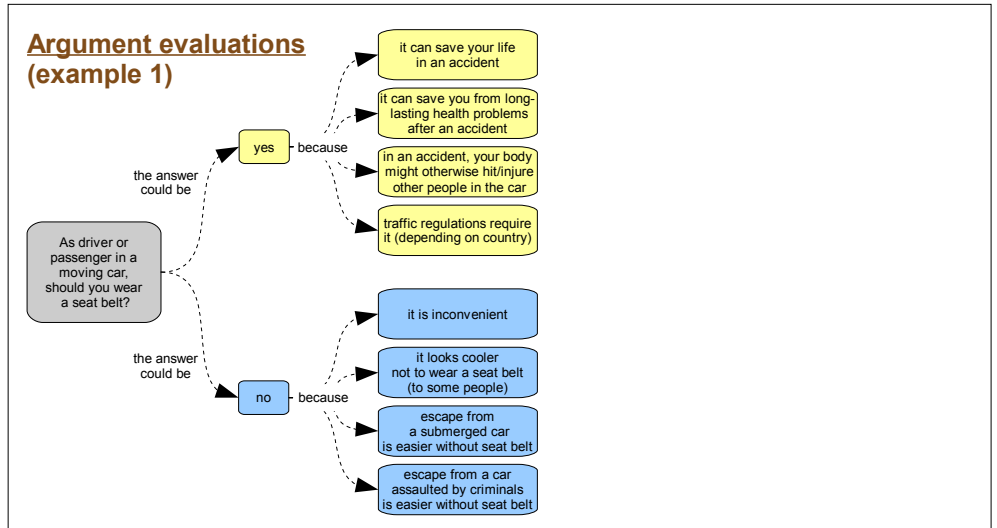
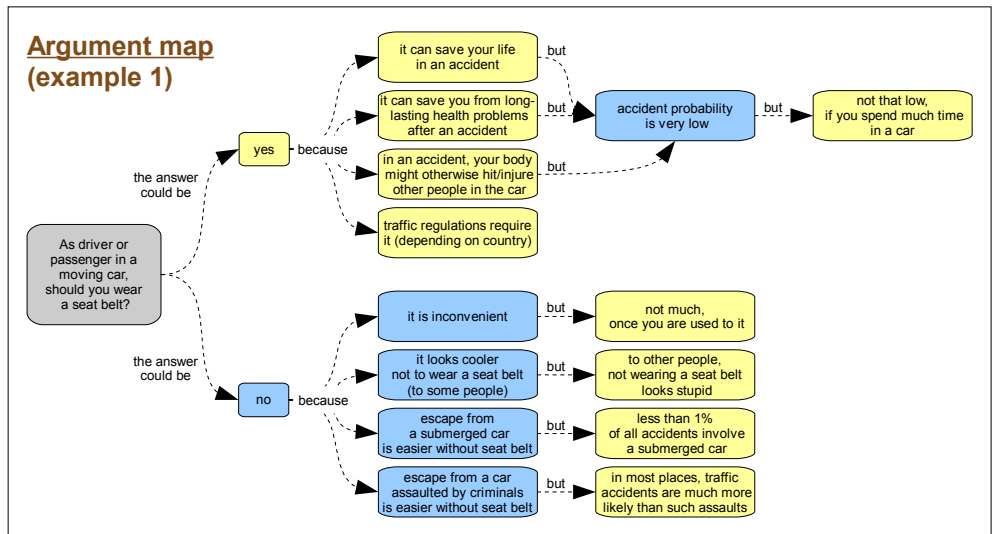


Fig. G.7a : argument evaluations diagram

Now there is room next to the main arguments. That's where we put our evaluation results.

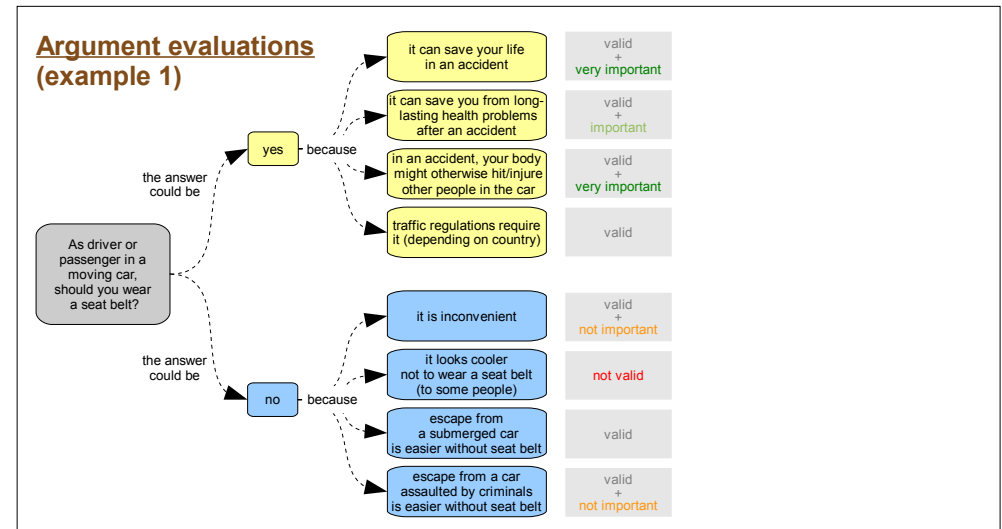
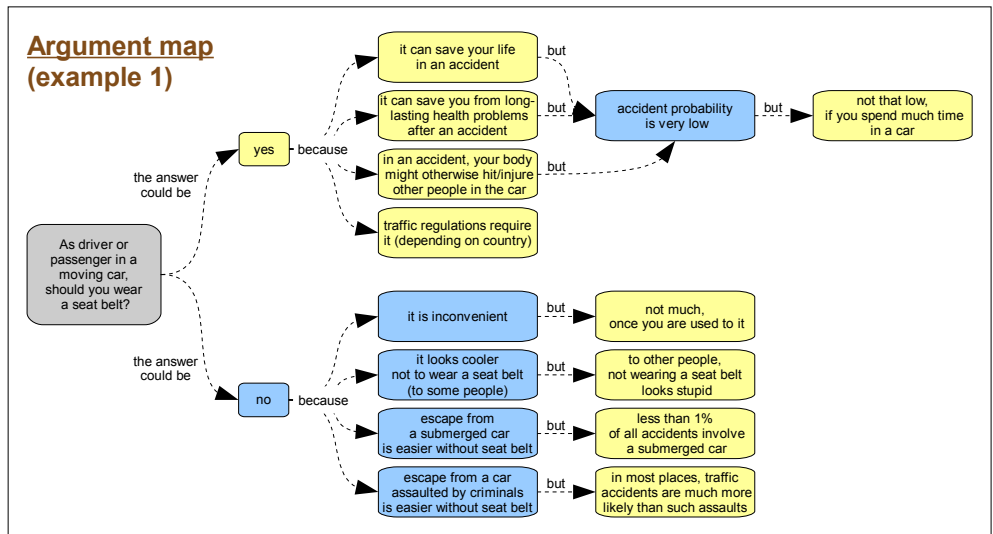


Fig. G.7b : argument evaluations diagram

Of course we must **consider all connected sub-arguments** when evaluating a main argument.

But usually we don't need to include individual sub-argument evaluations in the diagram.

This way we get a much simpler diagram than otherwise.

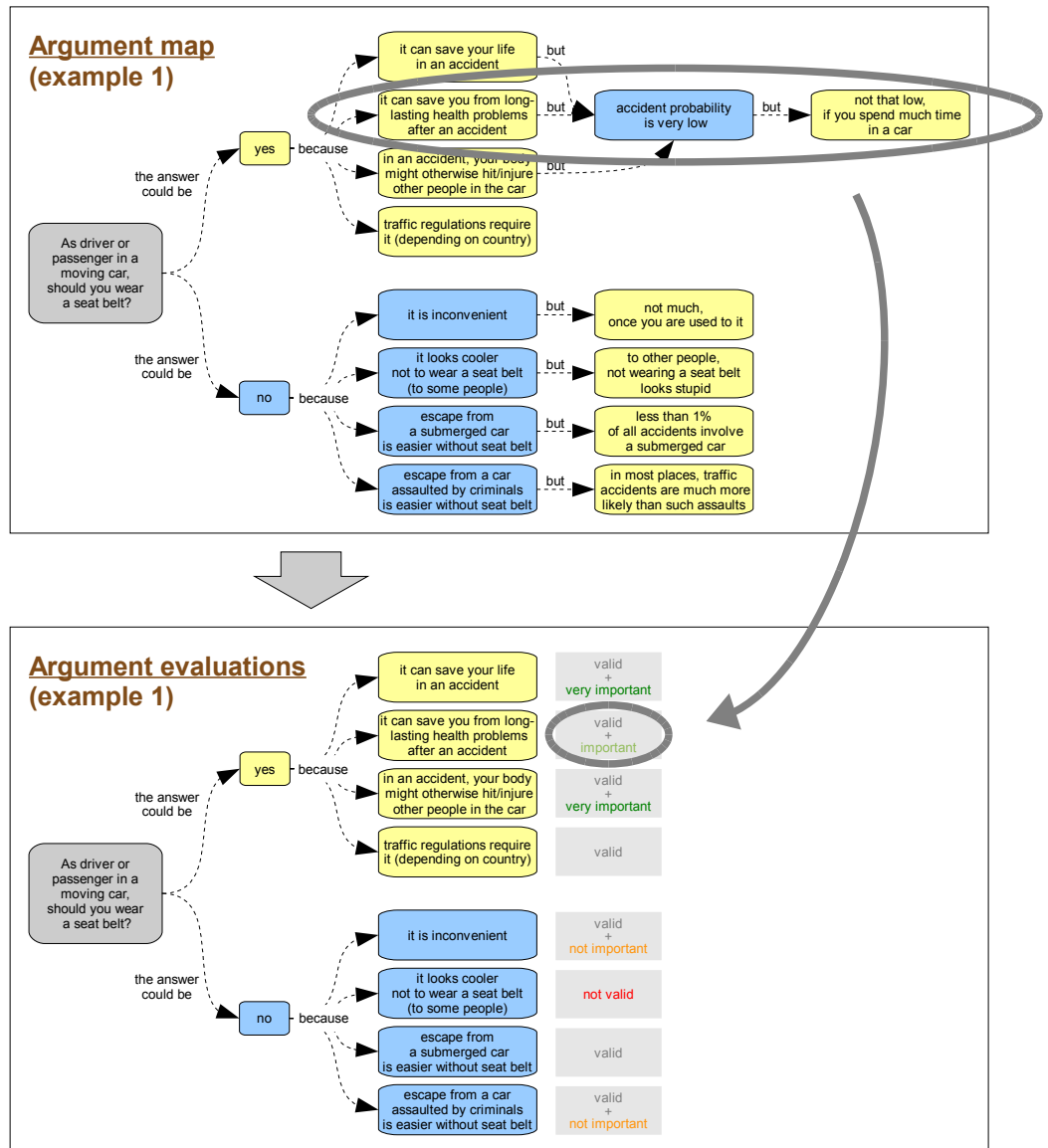
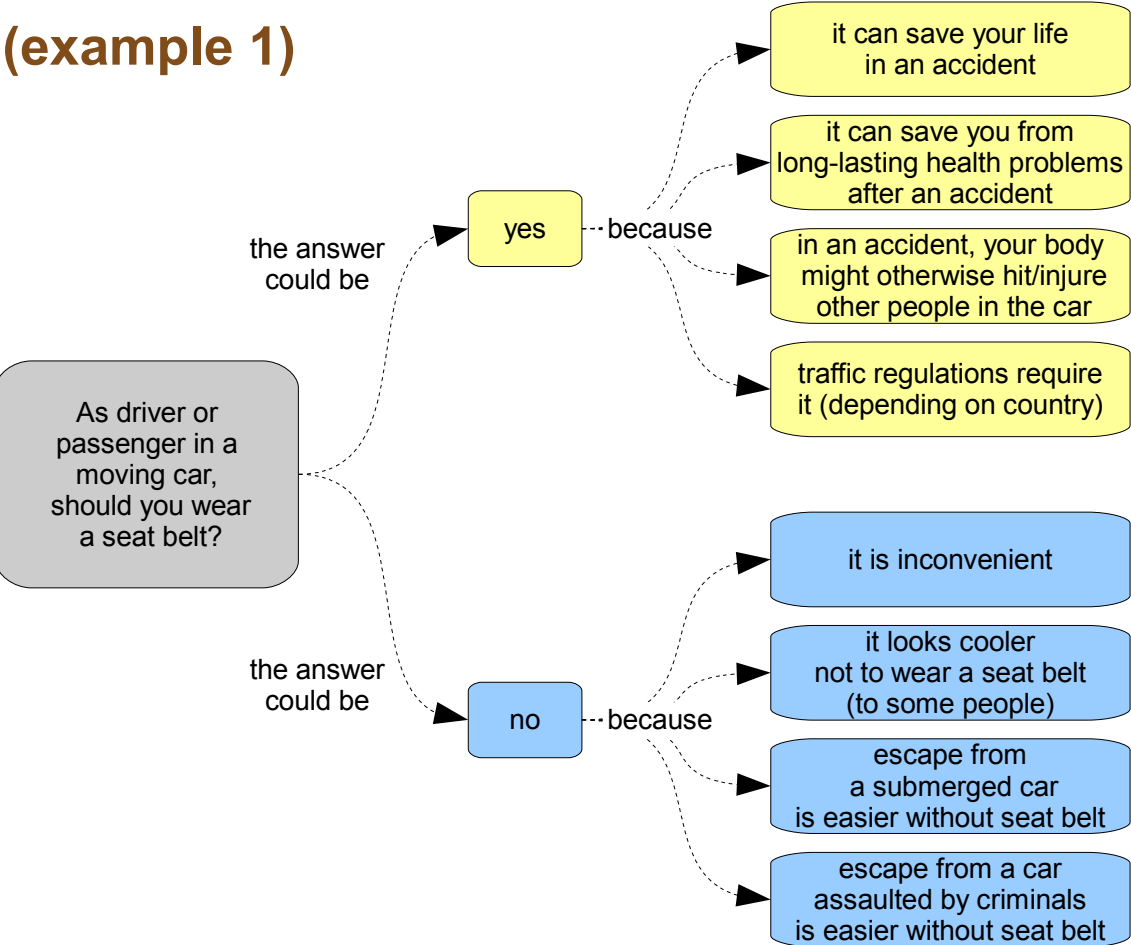


Fig. G.7c : argument evaluations diagram

# Multi-party argument evaluation

(example 1)



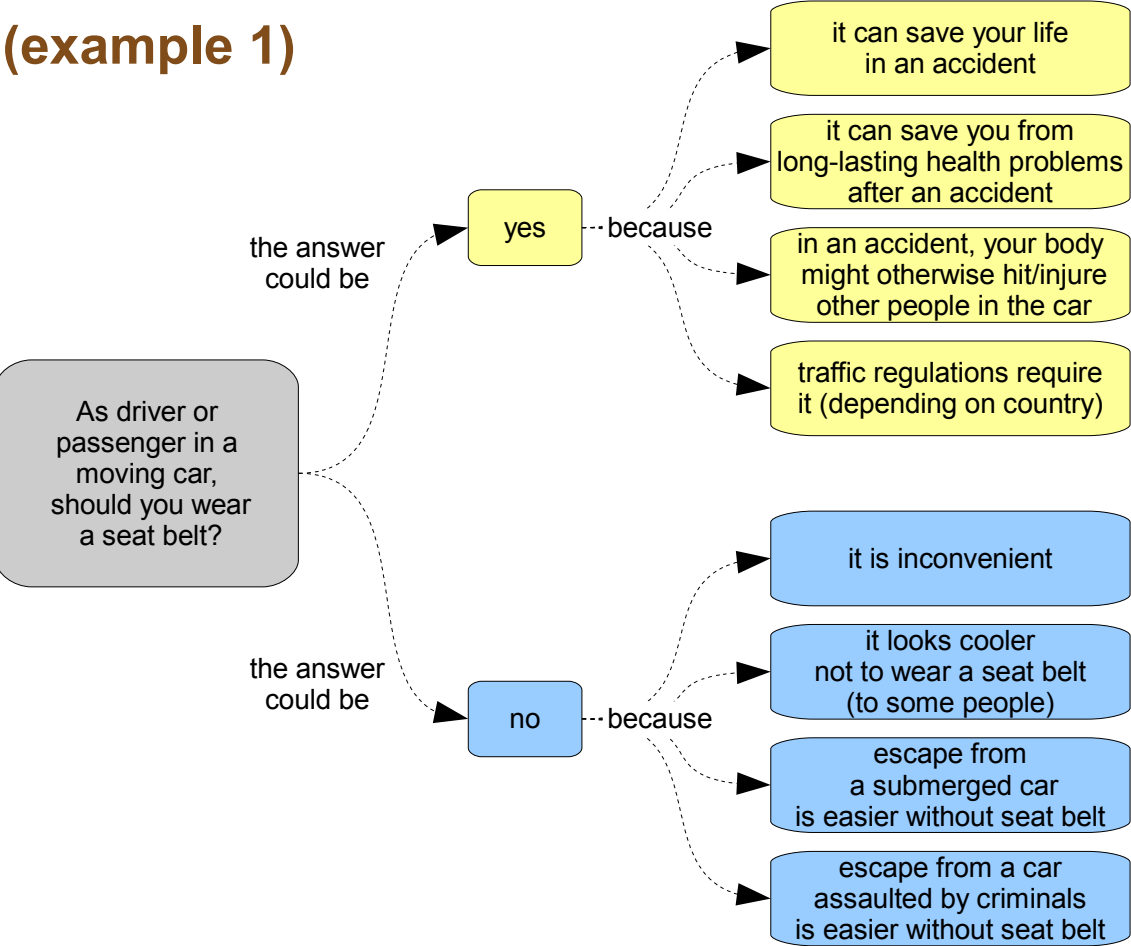
Argument evaluations, by party	
Alice	Bob
valid + very important	valid
valid + very important	valid + important
valid + very important	valid
valid	valid + not important
valid + not important	valid + important
not valid	valid + very important
valid + not important	valid
valid + not important	valid + important
conclusion: yes	conclusion: no

And there is room for more than one view.

Fig. G.8a : multi-party argument evaluation

# Multi-party argument evaluation

(example 1)



Argument evaluations, by party	
Alice	Bob
valid + very important	valid
valid + very important	valid + important
valid + very important	valid
valid	valid + not important
valid + not important	valid + important
not valid	valid + very important
valid + not important	valid
valid + not important	valid + important
conclusion: yes	conclusion: no

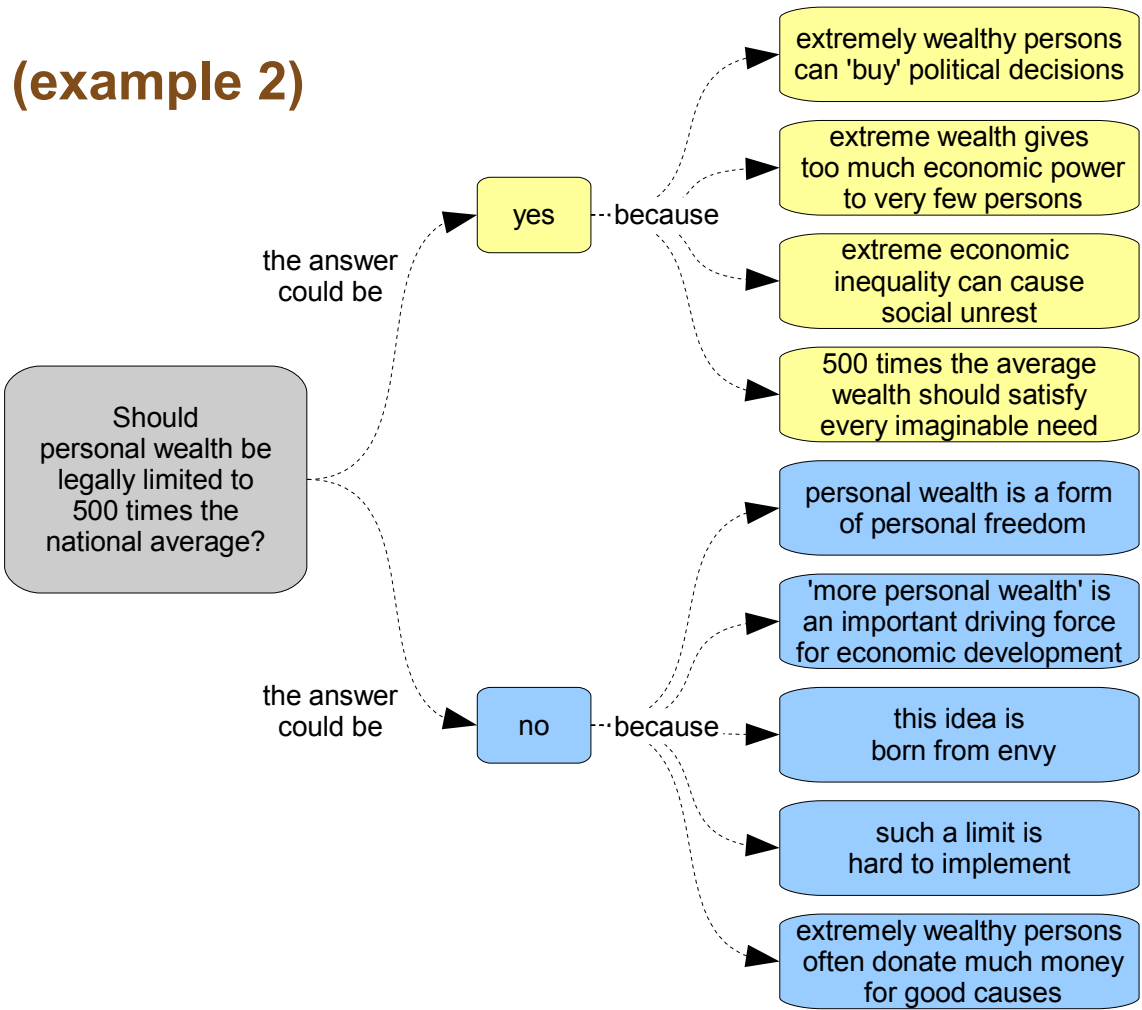
For Alice and Bob, this diagram is both summary and endpoint of their discussion.

Without it, they could easily have an 'endless' discussion.

Fig. G.8b : multi-party argument evaluation

# Multi-party argument evaluation

(example 2)

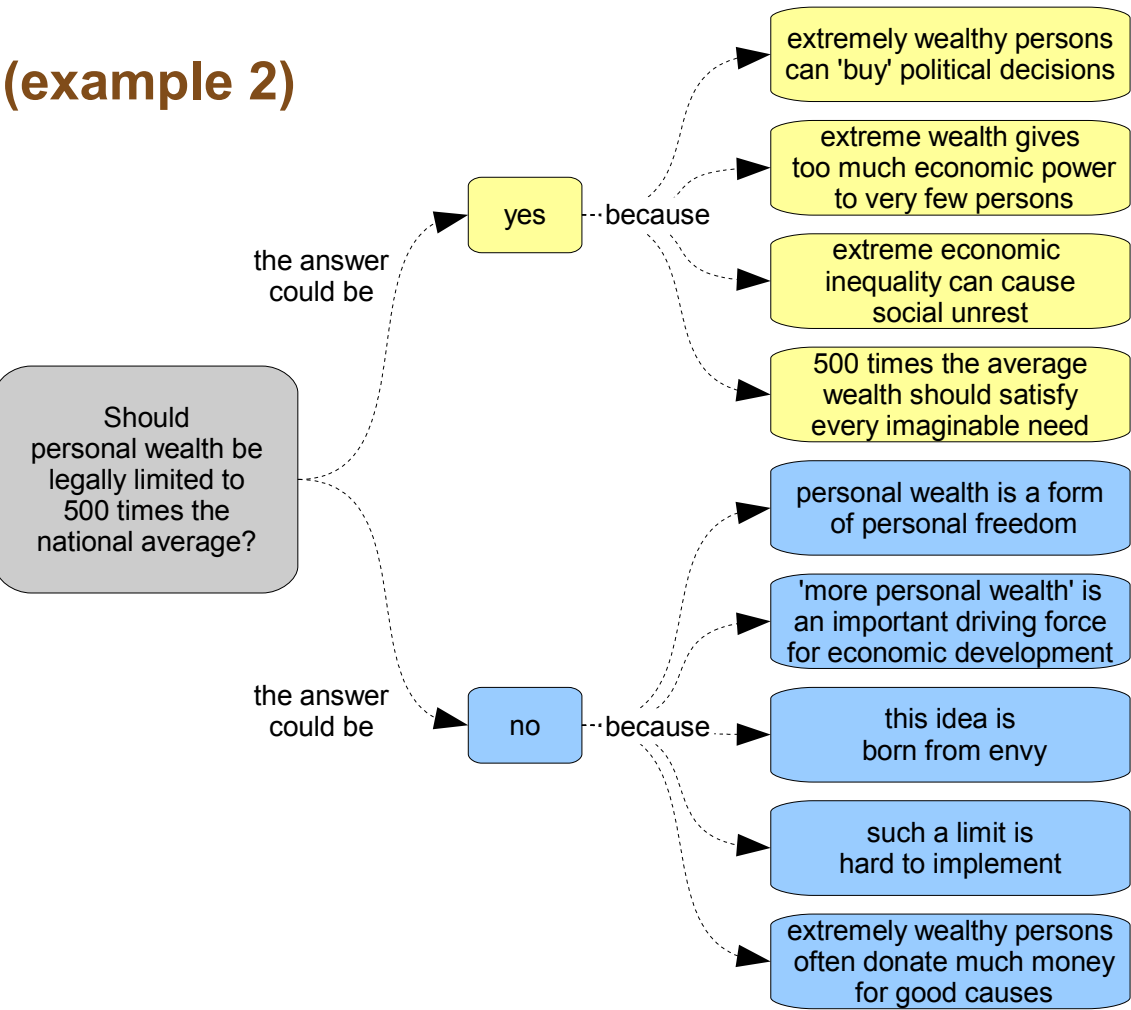


Argument evaluations, by party			
Billionaire's association	Equal influence movement	Party #3	Party #4
valid	valid + very important	-	-
not valid	valid + important	-	-
not valid	valid + important	-	-
not valid	valid		
valid + very important	valid	A second example.	
valid + very important	valid + not important		
valid + not important	not valid		
valid + important	not valid		
valid + important	valid + not important	-	-
conclusion: no	conclusion: yes	conclusion: -	conclusion: -

Fig. G.9a : multi-party argument evaluation

# Multi-party argument evaluation

(example 2)



Argument evaluations, by party			
Billionaire's association	Equal influence movement	Party #3	Party #4
valid	valid + very important	-	-
not valid	valid + important		
not valid	valid + important		
not valid	valid		
valid + very important	valid		
valid + very important	valid + not important		
valid + not important	not valid		
valid + important	not valid		
valid + important	valid + not important	-	-
conclusion: no	conclusion: yes	conclusion: -	conclusion: -

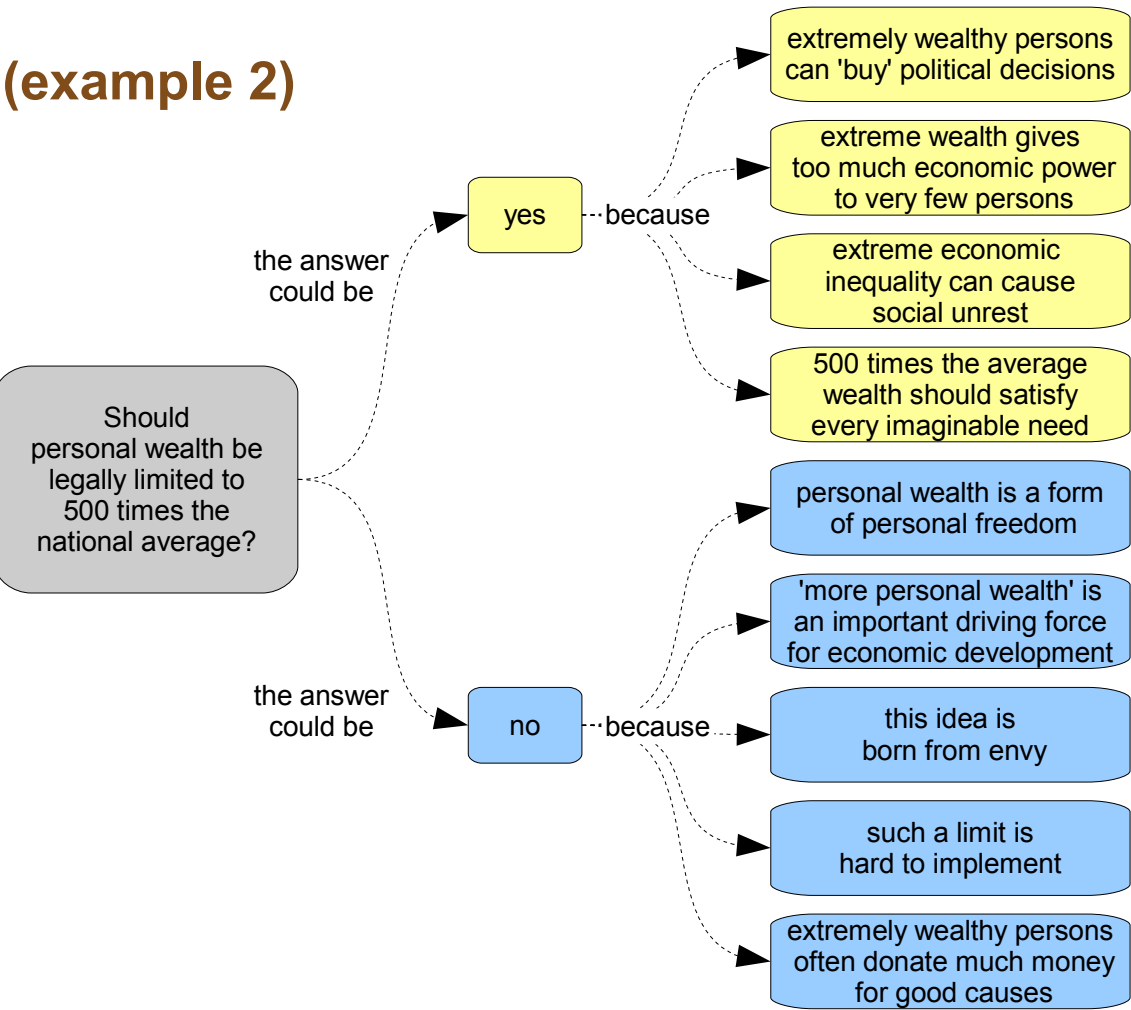
Generally, a high percentage of 'not valid' evaluations could indicate a:

- very controversial question
- closed-minded party
- bad argument

Fig. G.9b : multi-party argument evaluation

# Multi-party argument evaluation

(example 2)



Argument evaluations, by party			
Billionaire's association	Equal influence movement	Party #3	Party #4
valid	valid + very important		
not valid	valid + important		
not valid	valid + important		
not valid	valid		
valid + very important	valid		
valid + very important	valid + not important		
valid + not important	not valid		
valid + important	not valid		
valid + important	valid + not important	-	-
conclusion: no	conclusion: yes	conclusion: -	conclusion: -

Note that this diagram partly reveals each party's:

- reality perception (which arguments do they see as true and relevant, hence valid?)

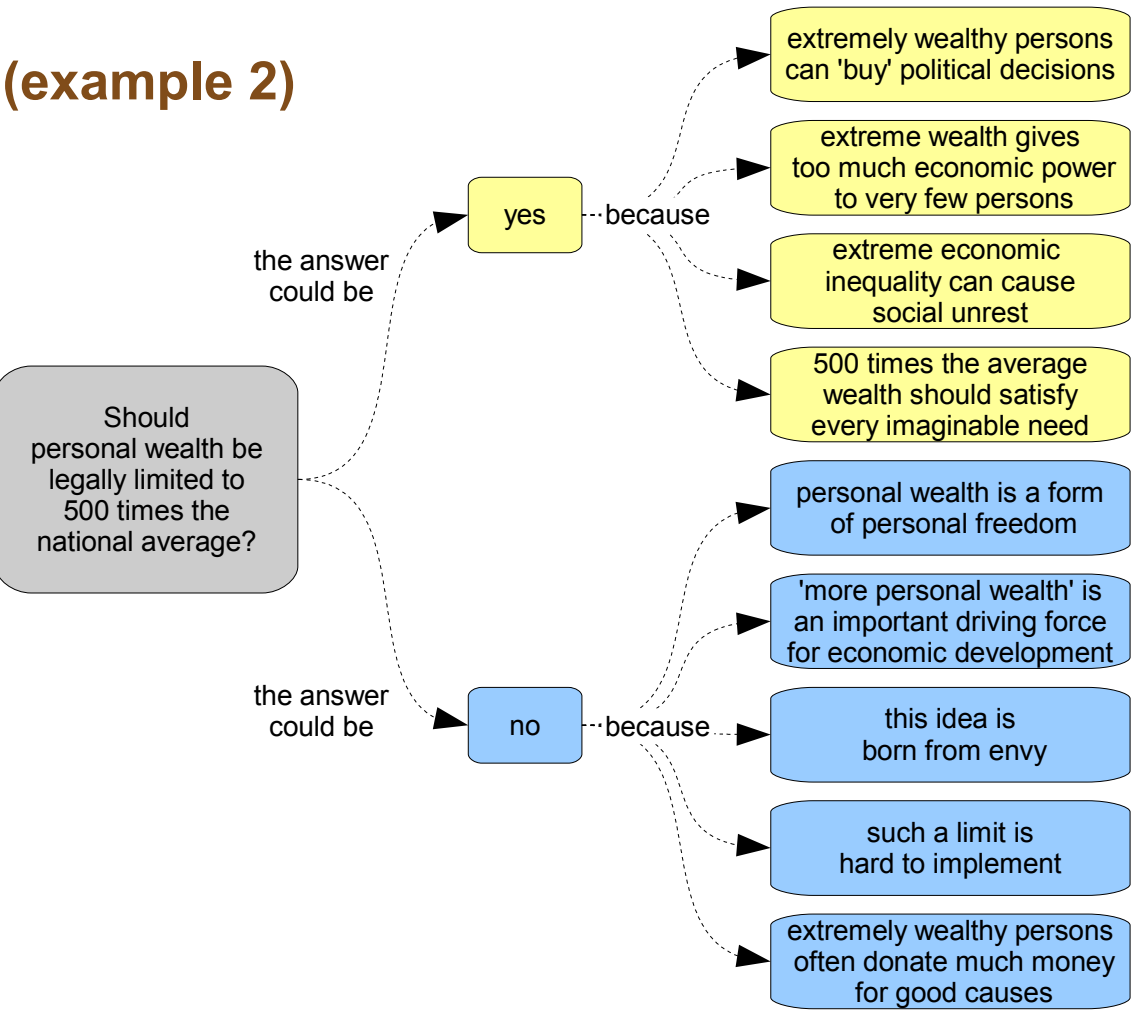
and their

- value system (how important is each argument to them?)

Fig. G.9c : multi-party argument evaluation

# Multi-party argument evaluation

(example 2)



Argument evaluations, by party			
Billionaire's association	Equal influence movement	Party #3	Party #4
valid	valid + very important	-	-
not valid	valid + important	-	-
not valid	valid + important	-	-
not valid	valid		
valid + very important	valid		
valid + very important	valid + not important		
valid + not important	not valid	-	-
valid + important	not valid	-	-
valid + important	valid + not important	-	-
conclusion: no	conclusion: yes	conclusion: -	conclusion: -

In a political context, this diagram type can serve as transparency tool.

Fig. G.9d : multi-party argument evaluation

Now let's take a step back from the details and do some summing up.

Many '**normal**' **discussions** suffer from empty talk, manipulation attempts, poor reasoning, personal insults, hidden agendas or lack of focus and overview.

Such discussions can take a long time, without giving useful results.

If the topic is important and you can choose, **consider this alternative:**

1. make an argument map
2. evaluate the main arguments
3. draw your conclusion(s)

Just for yourself, or in cooperation with others.

In most cases you will have well-founded results within 1-3 hours.

This is the last page  
of this excerpt.

If you've read it: Thank you.